



INNOVATE. COLLABORATE. ELEVATE.

Talisen Construction Corporation
213 West 35th Street, Suite 1302
New York, NY 10001

January 3rd, 2025

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]
New York, NY 10027

RE: Report for Columbia Manhattanville Project/MWL Submissions Q.E. 09/30/2024

Dear [REDACTED],

On behalf of Talisen Construction Corporation, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Talisen further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Talisen Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Talisen Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Talisen additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Talisen contract with Columbia for MWL compliance reporting. Talisen continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink that reads 'J. Rigazio'.

Joseph Rigazio

CEO



January 9, 2025

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]

**Re: Columbia Manhattanville Project/MWL Submissions
Quarter Ending September 30, 2024 Report for Columbia Manhattanville Project**

Dear [REDACTED]

On behalf of R.P. Brennan General Contractors, Inc., I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

R.P. Brennan General Contractors, Inc., also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to R.P Brennan's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which RP Brennan submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. RP Brennan distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

R.P. Brennan General Contractors, Inc., additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to RP Brennan's Contract with Columbia for MWL compliance reporting. RP Brennan continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Michael Brennan
President

Non-Specialty Construction

Date: 9/30/2024

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 9/30/2024

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

Project Name	Project Start	Status	Page #
Utilities Improvement	1/3/2008	Project Completed 10/2018	5-10
Abatement & Demolition Project	9/1/2009	Project Completed 04/2022	11-24
Jerome L. Greene Science Center	2/28/2011	In Progress	25-52
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	53-54
Open Space	7/10/2013	Project Completed 02/2020	55-61
Lenfest	12/1/2013	Project Completed 02/2021	62-78
University Forum	12/1/2015	Project Completed 05/2021	79-93
Phase 2 Below Grade	10/1/2016	In Progress	94-105
Columbia Business School	1/1/2018	In Progress	106-189
Open Space Large Square	7/1/2020	In Progress	190-196
Shared Services	2/4/2010	In Progress	197-199

Manhattanville MWL Workforce and Spending Summary
 Cumulative: Aug 1, 2008 to September 30, 2024
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹
Utilities Improvement	\$ -	0%	\$ 21,944	0%	\$ 28,894,115	86%	\$ 585,271	2%	\$ -	0%	\$ -	0%	\$ 597,070	2%	\$ 30,098,400	89%	\$ 3,683,259	11%	\$ 33,781,659		\$ 29,491,185	
Abatement & Demolition	\$ 2,278,305	7%	\$ 1,550,209	4%	\$ 492,822	1%	\$ 1,165,616	3%	\$ 2,350	0%	\$ 229,212	1%	\$ 744,393	2%	\$ 6,462,907	19%	\$ 28,113,455	81%	\$ 34,576,362		\$ 1,468,777	
* Jerome L. Greene Science Center	\$ 49,264,524	11%	\$ 45,806,201	11%	\$ 12,815,780	3%	\$ 2,669,497	1%	\$ -	0%	\$ 83,703	0%	\$ 6,625,281	2%	\$ 117,264,986	27%	\$ 312,695,552	73%	\$ 429,960,538		\$ 19,524,764	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 613,907	100%	\$ 613,907		\$ -	
Open Space	\$ 916,725	5%	\$ 577,140	3%	\$ 340,627	2%	\$ 54,195	0%	\$ -	0%	\$ -	0%	\$ 121,951	1%	\$ 2,010,638	12%	\$ 14,933,857	88%	\$ 16,944,495		\$ 462,578	
Lenfest	\$ 3,217,912	4%	\$ 6,226,230	9%	\$ 1,624,680	2%	\$ 249,862	0%	\$ -	0%	\$ 38,995	0%	\$ 1,513,224	2%	\$ 12,870,903	18%	\$ 59,371,308	82%	\$ 72,242,211		\$ 3,176,899	
University Forum	\$ 17,453,734	20%	\$ 5,007,224	6%	\$ 2,613,970	3%	\$ 1,246,502	1%	\$ -	0%	\$ 12,880	0%	\$ 11,085	0%	\$ 26,345,395	31%	\$ 59,792,304	69%	\$ 86,137,699		\$ 2,637,935	
* Phase 2 Below Grade	\$ 14,412,104	7%	\$ 7,798,529	4%	\$ 92,706,264	48%	\$ 207,329	0%	\$ -	0%	\$ 5,621	0%	\$ 1,627,546	1%	\$ 116,757,393	61%	\$ 75,794,969	39%	\$ 192,552,362		\$ 94,339,431	
* Columbia Business School	\$ 68,993,314	14%	\$ 64,439,968	13%	\$ 4,297,510	1%	\$ 521,696	0%	\$ 310	0%	\$ 1,422,825	0%	\$ 2,709,600	1%	\$ 142,385,223	28%	\$ 365,066,468	72%	\$ 507,451,691		\$ 8,430,245	
* Open Space Large Square	\$ 193,643	1%	\$ 2,045,821	9%	\$ 381,007	2%	\$ 336,483	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 2,956,854	13%	\$ 20,255,763	87%	\$ 23,212,717		\$ 381,007	
Total	\$ 156,730,261	11%	\$ 133,473,266	10%	\$ 144,166,775	1%	\$ 7,036,451	1%	\$ 2,660	0%	\$ 1,793,236	0%	\$ 13,950,150	1%	\$ 457,152,799	33%	\$ 940,320,842	67%	\$ 1,397,473,641		\$ 159,912,821	11%
% of Total Spending																						

Non-Specialty Projects Excluding CM Spend	M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Spend	Total L
Total	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Total	\$156,232,438	\$133,473,266	\$144,166,775	\$6,458,259	\$2,660	\$1,793,236	\$7,970,034	\$450,096,668	\$750,519,914	\$1,200,616,582	\$153,932,705
% of Total Spending	13%	11%	12%	1%	0%	0%	1%	37%	63%	100%	13%

¹ Denotes percentages of the individual MWL designation to the total spending
^{*} Denotes active project

MWL Spending	# of Firms	Total Spending	% of Total MWL Spending	% of Total Spending	% of Total Excluding CM Spending
ESD Certified Firms	166	\$ 232,746,300	51%	17%	19%
Local Firms	40	\$ 143,985,545	31%	10%	12%
Firms With Other Certification	62	\$ 80,372,916	18%	6%	7%
Total MWL	268	\$ 457,104,761	100%	33%	38%

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount					
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	#	
Utilities Improvement	15,126	16%	203	0%	0	0%	0	0%	8,053	8%	0	0%	0	0%	23,382	24%	72,083	76%	95,465		8,053		57	24%	182	76%	239	
Abatement & Demolition	99,444	54%	824	0%	122	0%	6,372	3%	10,985	6%	0	0%	40	0%	117,785	64%	66,567	36%	184,352		11,146		396	65%	211	35%	607	
* Jerome L. Greene Science Center	502,503	32%	6,546	0%	10,389	1%	16,684	1%	47,382	3%	1,225	0%	8,280	1%	593,008	38%	973,230	62%	1,566,237		67,276		1,147	41%	1,620	59%	2,767	
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0		0		0	0%	0	0%	0	
Open Space	19,121	51%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	19,401	51%	18,438	49%	37,839		280		101	53%	88	47%	189	
Lenfest	88,213	36%	1,418	1%	1,352	1%	2,235	1%	4,545	2%	0	0%	126	0%	97,889	40%	148,272	60%	246,160		6,023		306	40%	450	60%	756	
University Forum	105,756	60%	170	0%	121	0%	1,635	1%	6,441	4%	0	0%	310	0%	114,431	65%	61,925	35%	176,355		6,871		391	52%	362	48%	753	
* Phase 2 Below Grade	147,250	34%	4,754	1%	376	0%	2,841	1%	4,499	1%	0	0%	68	0%	159,788	36%	279,746	64%	439,534		4,943		583	42%	821	58%	1,404	
* Columbia Business School	746,534	40%	14,439	1%	7,580	0%	35,578	2%	37,483	2%	2,133	0%	17,368	1%	861,113	46%	1,014,106	54%	1,875,219		64,563		1,834	51%	1,731	49%	3,565	
* Shared Services - Lend Lease US Construction LMB	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353		65,878		134	43%	181	57%	315	
* Shared Services - Johnson Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726		68,020		299	0%	10	0%	309	
* Shared Services - Edgington Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023		35,032		167	0%	1	0%	168	
* Open Space Large Square	31,324	80%	1,307	3%	16	0%	2,182	6%	176	0%	0	0%	320	1%	35,325	90%	3,992	10%	39,317		512		131	85%	23	15%	154	
Total	2,111,558	39%	32,599	1%	35,993	1%	119,436	2%	259,056	5%	3,358	0%	40,190	1%	2,602,189	49%	2,749,390	51%	5,351,579		338,597		5,546	49%	5,680	51%	11,226	
% of Total Hours																												

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
^{*} Denotes active project
 (Note: May include changes to prior periods)

Manhattanville MWL Workforce and Spending Summary
 Quarter: July 1, 2024 to September 30, 2024
 (Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend	Total L	
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	\$	\$	\$	
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
Abatement & Demolition	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
* Jerome L. Greene Science Center	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
University Forum	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
* Phase 2 Below Grade	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
* Columbia Business School	\$ -	0%	\$ 15,755	15%	\$ 1,860	2%	\$ 30,423	29%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 48,038	45%	\$ 58,491	55%	\$ 106,529	\$ 1,860	\$ 1,860
* Open Space Large Square	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	\$ -	\$ -
Total	\$ -	0%	\$ 15,755	15%	\$ 1,860	2%	\$ 30,423	29%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 48,038	45%	\$ 58,491	55%	\$ 106,529	\$ 1,860	\$ 1,860
% of Total Spending	0%		15%		2%		29%		0%		0%		0%		45%		55%		100%	2%	

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total L	Headcount						
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	Hrs	Hrs	Hrs	Total MWL #	Total MWL % ²	Non-MWL #	Non-MWL % ²	Total #		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
Abatement & Demolition	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Phase 2 Below Grade	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Columbia Business School	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Open Space Large Square	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
* Shared Services - Edgington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
Total Hours	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0	0%	0	0%	0	0%	0
% of Total Hours	0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%	0%	0%

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2024
As of :	45601

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#		
Tier I (Direct)	Bovis Lend Lease Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4
Tier II	MFM Contracting Corporation Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122
	Felix Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88
	Moretrench Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	7/1/2024 - 9/30/2024
As of :	45601

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0		0	0	0%	0	0%	0	0%	0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%	0%	0%	0%	0%	0%	0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2024	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	62	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier I	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Breeze National Inc	Contract:	
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/24/2011
As of Date:	9/30/2024	Project End:	3/22/2012

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 1A & 1B
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/1/2009
As of Date:	9/30/2024	Project End:	1/12/2011

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Expedite-Dem Inc	MW-ESD	No	Sidewalk Bridge & Scaffold	Yes	\$ -	\$ 126,400	\$ 126,400
Marguerite Connelly Your Expediter Inc	W-ESD	No	Expeditor	Yes	\$ 50,000	\$ 17,610	\$ 17,610
Pearlgreen	L	No	Building Supplies	Yes	\$ 30,000	\$ 11,246	\$ 11,246
Metropolitan Enterprises Inc, DBA Target Scaffolding	M-ESD	No	Scaffolding	Yes	\$ 163,000	\$ 282,192	\$ 282,192
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,804	\$ 5,804
Petroscan Ltd	W-ESD	No	62	Yes	\$ -	\$ 870	\$ 870
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ -	\$ 10,234	\$ 10,234
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ -	\$ 30,000	\$ 30,000
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ -	\$ 15,000	\$ 15,000
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 100,000	\$ 16,093	\$ 16,093
Coral Management	L	No	Material Supplier	Yes	\$ -	\$ 6,526	\$ 6,526
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 6,892	\$ 6,892
Adco Electrical Corp	W-ESD	No	Utility Supplier	Yes	\$ -	\$ 50,000	\$ 50,000
Tier III Grand Total					\$ 351,000	\$ 578,867	\$ 578,867
MWL Tier III Total					\$ 351,000	\$ 578,867	\$ 578,867
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					19%	32%	32%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Areas 2, 4 & 5
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	12/1/2009
As of Date:	9/30/2024	Project End:	10/1/2011

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	\$ -	\$ 8,130	\$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 180,000	\$ 160,000	\$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	\$ -	\$ 249,768	\$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 669,089	\$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 40,000	\$ 11,295	\$ 11,295
Petroscan Ltd	W-ESD	No	62	Yes	\$ 65,000	\$ 62,572	\$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 120,000	\$ 62,464	\$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ 125,000	\$ 120,644	\$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 33,182	\$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	\$ 185,000	\$ 246,774	\$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	\$ -	\$ 68,968	\$ 68,968
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 35,000	\$ 28,056	\$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 140,000	\$ 107,315	\$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ -	\$ 95,734	\$ 95,734
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ -	\$ 38,340	\$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	\$ -	\$ 13,537	\$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	\$ -	\$ 2,350	\$ 2,350

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 890,000	\$ 1,978,218	\$ 1,978,218
MWL Tier III Total	\$ 890,000	\$ 1,978,218	\$ 1,978,218
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	13%	28%	28%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Area 9A
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	11/30/2012
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expeditior	Yes	\$ 35,000	\$ 32,850	\$ 32,850
Ann Hickey PE	W-ESD	No	Expeditior	Yes	\$ 10,000	\$ -	\$ -
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491
Safety & Quality Plus Inc	W-ESD	No	62	Yes	\$ 20,000	\$ 25,122	\$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ -	\$ -
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450
Tier III Grand Total					\$ 203,000	\$ 167,877	\$ 167,877
MWL Tier III Total					\$ 203,000	\$ 167,877	\$ 167,877
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					36%	28%	28%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Par Environmental Corp	Contract:	Area 0
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	11/30/2012
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 25,000	\$ 4,250	\$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expediter	Yes	\$ 30,000	\$ 27,566	\$ 27,566
Ann Hickey PE	W-ESD	No	Expediter	Yes	\$ 10,000	\$ 11,285	\$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 20,000	\$ 55,828	\$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 30,000	\$ 10,027	\$ 10,027
Pestrol Inc	MWL-ESD	No		Yes	\$ 5,000	\$ 2,450	\$ 2,450
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ 1,308	\$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ 20,000	\$ 1,161	\$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ 150,000	\$ 118,332	\$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	\$ 100,000	\$ 35,750	\$ 35,750

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 395,000	\$ 267,957	\$ 267,957
MWL Tier III Total	\$ 395,000	\$ 267,957	\$ 267,957
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	30%	20%	20%

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 9/30/2024
As of :	45601

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount										
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total									
		Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	# % ¹	# % ¹	#									
Tier I (Direct)	Lend Lease (US) Construction LMB In Construction Management	185	3%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	14,613	72%	5,774	28%	20,386	72	65%	39	35%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,940	74%	16	0%	0	0%	330	5%	1,112	17%	0	0%	6,437	96%	265	4%	6,702	31	97%	1	3%	32
	Par Environmental Demo & Abatement Contractor	58,736	66%	16	0%	0	0%	5,388	6%	3,371	4%	0	0%	67,511	76%	21,356	24%	88,867	176	78%	49	22%	225
	PAR ENVIRONMENTAL CORPORATIC Demo & Abatement Contractor	16,863	42%	328	1%	0	0%	202	1%	288	1%	0	0%	17,681	44%	22,108	56%	39,788	55	51%	53	49%	108
Total Hours		99,444		824		122		6,372		10,985		0		117,785		66,567		184,352	396		211		607
Overall % of Total		54%		0%		0%		3%		6%		0%		64%		36%		100%	65%		35%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	2/6/2020
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	1/29/2019
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	11/4/2019
Johnson Security Bureau	11/10/2018	10/3/2019
Par Environmental Corp	10/5/2009	11/10/2019

GC/CM:	Lend Lease
Date Range:	7/1/2024 - 9/30/2024
As of :	45601

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle Scaffolding Services Scaffolding Services	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Johnson Security Bureau Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Par Environmental Corporation Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2024 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$s	Current Plan Amount (Incl CO's) \$s	Total Payment to Date \$s
Columbia University	NON	No	Owner			\$ 12,214,220

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$s	Current Plan Amount (Incl CO's) \$s	Total Payment to Date \$s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$	\$ 1,550	\$ 1,550
Carsons Plumbing	M-ESD	No	Plumbing	Yes	\$	\$ 45,644	\$ 45,644
CITStructure	M-ESD	No	General Contractor	Yes	\$	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	62	Yes	\$	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$	\$ 110,815	\$ 110,815
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$	\$ 101,927	\$ 101,927
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$	\$ 35,945	\$ 35,945
Jesse Shapiro & James Glass Co	L	No	Doors/Glazing/Windows	Yes	\$	\$ 1,543	\$ 1,543
Knox Rose of NY Inc	L	No	General Contractor	Yes	\$	\$ 278,636	\$ 278,636
M & J Mechanical Corp	W-ESD	No	HVAC/Mechanical	Yes	\$	\$ 87,580	\$ 87,580
Mama's Contracting Corp	WL-ESD	No	General Contractor	Yes	\$	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$	\$ 9,969	\$ 9,969
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$	\$ 990	\$ 990
Action Carting Environmental Serv	NON	No	Debris Removal	Yes	\$	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$	\$ 627,492	\$ 627,492
Alpax E	NON	No	Materials & Equipment	Yes	\$	\$ 422	\$ 422
Alveil Airconditioning Coporation	NON	No	Mechanical	Yes	\$	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$	\$ 137,314	\$ 137,314
Braker Biosipn Corp	NON	No	Supplier	Yes	\$	\$ 4,019,530	\$ 4,019,530
Braker Nano Inc	NON	No	Moving & Relocation	Yes	\$	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	JWPA Suppliers	Yes	\$	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$	\$ 29,641	\$ 29,641
Cosmopolitan Construction	NON	No	General Contractor	Yes	\$	\$ 10,085	\$ 10,085
Crovstar Industries Inc	NON	No	Scale Repair	Yes	\$	\$ 1,559	\$ 1,559
Dancker Seltew & Douglas	NON	No	Furniture	Yes	\$	\$ 62,809	\$ 62,809
CPM Builders Inc	NON	No	General Contractor	Yes	\$	\$ 2,135,203	\$ 2,135,203
Engineer Supply	NON	No	Supplies	Yes	\$	\$ 182	\$ 182
Fetix	NON	No	Supplies	Yes	\$	\$ 9	\$ 9
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$	\$ 40,850	\$ 40,850
Galbar Industries Inc	NON	No	HVAC	Yes	\$	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$	\$ 90,289	\$ 90,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$	\$ 1,177,637	\$ 1,177,637
I.H. Weiss Co Ltd [Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$	\$ 424	\$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$	\$ 49,112	\$ 49,112
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$	\$ 2,834	\$ 2,834
Par-Rat International Inc	NON	No	Service / Watchman	Yes	\$	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$	\$ 25,804	\$ 25,804
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$	\$ 2,500	\$ 2,500
Pulsar Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signs	Yes	\$	\$ 1,530	\$ 1,530
SDS Locksmith Corp	NON	No	Doors & Windows	Yes	\$	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Technical Services	Yes	\$	\$ 180	\$ 180
Techniplast USA	NON	No	Supplier	Yes	\$	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$	\$ 34,000	\$ 34,000
Direct Spend Grand Total					\$	\$ 96,809	\$ 12,214,220
Original Plan					\$	\$ 1,111,477	\$ 1,111,477
Non-MWL Direct Spend Total					\$	\$ 96,809	\$ 11,102,743
MWL % of Total						9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease	Project: Jerome L. Greene Science Center
Trade: Construction Management	Contract:
Address: 622 West 132nd, 2nd Fl, New York, NY 10027	Telephone: 212-939-9580
As of Date: 9/30/2024	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 418,262,337	\$ 417,356,692

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'	Current Plan Amount (incl CO's) \$'	Total Payment to Date \$'	
MWL:								
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144	
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835	
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,187,673	\$ 1,187,673	
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,942,310	\$ 2,942,310	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 68,492	\$ 68,492	
Eddington Security Inc	MW-ESD	No		62	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric IV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,167,998	\$ 2,167,998	
EJ/Egg Electric IV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,632,678	\$ 10,632,678	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594	
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,231,176	\$ 3,231,176	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254	
Glacchetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760	
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132	
MFMC Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311	
MFMC Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977	
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934	
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082	
NON:								
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060	
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147	
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,428	\$ 17,009,428	
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876	
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213	
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114	
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,838,851	\$ 2,838,851	
EJ/Egg Electric IV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,251,997	\$ 3,251,997	
EJ/Egg Electric IV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301	
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,813,193	\$ 20,179,291	
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,032,282	\$ 36,032,282	
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 678,094	
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863	
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302	
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259	
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,023,648	\$ 16,023,648	
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 101,104	\$ 101,104	
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407	
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipment	Yes	\$ -	\$ 147,572	\$ 147,572	
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273	
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517	
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 62,228,983	\$ 62,228,983	
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842	
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,334,982	\$ 3,334,982	
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519	
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223	
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497	
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552	
Rost Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049	
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,656	\$ 10,064,656	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,440,506	\$ 14,440,506	
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 20,491	\$ 20,491	
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827	
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306	
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 105,204	\$ 105,204	
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742	
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499	
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,039,083	\$ 6,039,083	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 28,488,897	\$ 28,488,897	
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150	
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170	
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269	
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870	
Tier II Grand Total					\$ -	\$ 347,360,224	\$ 346,726,322	
MWL Tier II Total					\$ -	\$ 51,335,947	\$ 51,335,947	
Non-MWL Tier II Total					\$ -	\$ 296,024,276	\$ 295,390,375	
MWL % of Tier II					0%	12%	12%	

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Five Star Electric Corp	Project: Jerome L. Greene Science Center
Trade:	Electrical	Contract:
Address:	101-32 101st Street, Ozone Park, NY 11416	Telephone: 718-641-5000
As of Date:	9/30/2024	Project Start: 1/23/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,813,193	\$ 20,179,291

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057
			62				
					\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
					\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
					\$ -	\$ -	\$ -
					47%	17%	18%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	WDF Inc	Contract:	
Trade:	HVAC	Telephone:	914-776-8144
Address:	30 North Macquesten Parkway, Mount Vernon, NY 10550	Project Start:	2/25/2013
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 28,546,486	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
			62				
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Island Acoustics	Contract:	
Trade:	Carpentry	Telephone:	631-234-4500
Address:	518 Johnson Ave Bohemia, NY 11716	Project Start:	3/12/2013
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island Acoustics	NON	No	Carpentry	\$ 14,250,000	\$ 16,124,752	\$ 16,124,752

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CenterSpan	W-ESD	No	Lathing	Yes	\$ 478,896	\$ 450,285	\$ 450,285
Beamstop'r	W	No	Laser Curtains	Yes	\$ -	\$ 197,164	\$ 197,164
Green Depot	W-ESD	No	Materials	Yes	\$ 3,049,535	\$ 1,573,367	\$ 1,573,367
AIW	MW-ESD	No	Manlifts	Yes	\$ 93,600	\$ 86,965	\$ 86,965
Halmark	W-ESD	No	Finishing	Yes	\$ -	\$ 20,226	\$ 20,226
Firestop Solutions	W	No		Yes	\$ -	\$ 97,976	\$ 97,976
Tier III Grand Total					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
MWL Tier III Total					\$ 3,622,031	\$ 2,425,983	\$ 2,425,983
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					25%	15%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Navillus Tile Inc	Contract:	
Trade:	Masonry	Telephone:	212-750-1808
Address:	575 5th Ave 29th Floor, New York, NY 10017	Project Start:	11/20/2012
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,695,824	\$ 3,695,824

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
			62				
				Tier III Grand Total	\$ 560,000	\$ 371,385	\$ 371,385
				MWL Tier III Total	\$ 560,000	\$ 371,385	\$ 371,385
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	9%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Jerome L. Greene Science Center
Company Name: Rael Automatic Sprinkler	Contract:
Trade: Fire Protection	Telephone: 516-593-2000
Address: 1750 Plaza Avenue New Hyde, NY 11040	Project Start: 12/19/2012
As of Date: 9/30/2024	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723
NON:							
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436
			62				
Tier III Grand Total					\$ 1,040,200	\$ 365,909	\$ 365,909
MWL Tier III Total					\$ 902,200	\$ 364,473	\$ 364,473
Non-MWL Tier III Total					\$ 138,000	\$ 1,436	\$ 1,436
MWL % of Tier II					13%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Siemens Industry Inc		Contract:
Trade: BMS		
Address: 8 Fernwood Road, Florham Park, NJ 07392		Telephone: 973-575-6300
As of Date: 9/30/2024	Project Start: 2/28/2011	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,460,997	\$ 14,460,997

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 125,000	\$ 99,502	\$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	\$ 80,000	\$ 80,000	\$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	\$ 1,320,128	\$ 1,483,222	\$ 1,483,222
NON:							
Ricotta Electrical	NON	No		62 Yes	\$ 2,811,000	\$ 3,123,628	\$ 3,123,628
BCI Electrical	NON	No	Electrician	Yes	\$ 1,618,000	\$ 1,626,878	\$ 1,626,878
Tier III Grand Total					\$ 5,954,128	\$ 6,413,230	\$ 6,413,230
MWL Tier III Total					\$ 1,525,128	\$ 1,662,724	\$ 1,662,724
Non-MWL Tier III Total					\$ 4,429,000	\$ 4,750,506	\$ 4,750,506
MWL % of Tier II					26%	11%	11%

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Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Bauerschmidt & Sons Inc	Contract:	
Trade:	Architectural Woodworking	Address:	11920 Merrick Blvd, Jamaica, NY 11434
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone:	718-528-3500
As of Date:	9/30/2024	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No		Yes	\$ -	\$ 229,628	\$ 229,628
Tier III Grand Total					\$ -	\$ 532,097	\$ 532,097
MWL Tier III Total					\$ -	\$ 302,469	\$ 302,469
Non-MWL Tier III Total					\$ -	\$ 229,628	\$ 229,628
MWL % of Tier II					0%	6%	6%

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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		Project:	Jerome L. Greene Science Center
Company Name:	Champion Metal & Glass Inc	Contract:		
Trade:	Ornamental Metal	Telephone:	631-254-2560	
Address:	130 Motor Parkway, Hauppauge, NY 11788		Project Start: 2/28/2011	
As of Date:	9/30/2024	Project End: In Progress		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
			62				
			Tier III Grand Total		\$ 1,685	\$ 1,685	\$ 1,685
			MWL Tier III Total		\$ 1,685	\$ 1,685	\$ 1,685
			Non-MWL Tier III Total		\$ -	\$ -	\$ -
			MWL % of Tier II		0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Champion Metal & Glass Inc	Contract:	
Trade:	Glazing	Telephone:	631-254-2560
Address:	130 Motor Parkway, Hauppauge, NY 11788	Project Start:	2/28/2011
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No		62 Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400
Tier III Grand Total					\$ 114,511	\$ 105,551	\$ 105,351
MWL Tier III Total					\$ 56,911	\$ 45,951	\$ 45,951
Non-MWL Tier III Total					\$ 57,600	\$ 59,600	\$ 59,400
MWL % of Tier II					4%	5%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Modulo 3 Corporation DBA Unifor	Contract:	
Trade:	Glass and Glazing	Telephone:	212-673-3434
Address:	149 Fifth Avenue, New York NY 10010	Project Start:	2/28/2011
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
			62				
Tier III Grand Total					\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
MWL Tier III Total					\$ 875,000	\$ 1,357,069	\$ 1,357,069
Non-MWL Tier III Total					\$ 193,218	\$ 176,452	\$ 176,452
MWL % of Tier III					17%	27%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

GC/CM: Lend Lease
 Date Range: 8/1/2008 - 9/30/2024
 As of: 45601

Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Breakdown								Total Hours			Headcount													
		M	W	L	MW	ML	WL	MWL	Hrs	%	Hrs	%	Hrs	Total MWL	Non-MWL	Total										
Tier I (Direct)	Lend Lease (US) Construction LMB Inc. Construction Management	3,540	16%	808	4%	100	0%	48	0%	2,457	11%	0	0%	10	0%	6,962	32%	14,963	68%	21,925	32	53%	28	47%	60	
	Bauerschmidt & Sons Millwork	1,851	12%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,851	12%	13,802	88%	15,653	1	4%	25	96%	26	
	B&G Electric Electrical	19,117	18%	1,942	2%	966	1%	1,946	2%	4,914	5%	0	0%	0	0%	28,884	27%	79,287	73%	108,171	45	33%	91	67%	136	
	Cardoza Plumbing Plumbing	32,654	26%	0	0%	1,649	1%	5,264	4%	5,733	5%	1,225	1%	0	0%	46,525	37%	77,589	63%	124,113	26	31%	57	69%	83	
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	1,671	22%	0	0%	0	0%	0	0%	327	4%	0	0%	0	0%	1,998	26%	5,723	74%	7,721	15	32%	32	68%	47	
	Cives Steel Superstructure Steel	47,566	29%	56	0%	1,821	1%	0	0%	2,626	2%	0	0%	0	0%	52,068	32%	111,885	68%	163,953	99	33%	204	67%	303	
	Creative Construction Services Safety Equipment	9,838	48%	96	0%	0	0%	3,323	16%	499	2%	0	0%	767	4%	14,522	71%	5,997	29%	20,519	37	90%	4	10%	41	
	Eagle One Roofing Contractors Inc Roofing	8,674	36%	81	0%	0	0%	2,120	9%	3,244	13%	0	0%	0	0%	14,118	58%	10,173	42%	24,291	56	60%	38	40%	94	
	Elite Interiors Inc Drywall, Resilient Flooring & Base	53	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	53	21%	199	79%	252	2	25%	6	75%	8	
	Fine Group Painting & Instrumentation	27,238	72%	0	0%	0	0%	8	0%	444	1%	0	0%	0	0%	27,690	73%	10,094	27%	37,784	48	77%	14	23%	62	
	Five Star Electrical Electrical	12,305	8%	198	0%	152	0%	384	0%	3,453	2%	0	0%	1,684	1%	18,175	12%	136,379	88%	154,554	38	21%	145	79%	183	
	Forest Electric Electrical	46,104	25%	0	0%	0	0%	312	0%	2,335	1%	0	0%	0	0%	48,750	26%	137,606	74%	186,356	49	34%	97	66%	146	
	Fresh Meadow HVAC Systems	1,352	46%	0	0%	0	0%	0	0%	136	5%	0	0%	0	0%	1,488	50%	1,460	50%	2,948	12	44%	15	56%	27	
	Hi Tech Data Raised Access Flooring	297	10%	1,002	33%	0	0%	0	0%	25	1%	0	0%	0	0%	1,324	43%	1,726	57%	3,050	7	64%	4	36%	11	
	Island Acoustics Acoustics	58,183	52%	8	0%	2,294	2%	1,732	2%	4,017	4%	0	0%	4,956	4%	71,189	64%	40,705	36%	111,894	72	53%	64	47%	136	
	Jantile Inc Ceramic Tile	8,147	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8,147	59%	5,729	41%	13,876	10	48%	11	52%	21	
	Metropolitan Enterprises Scaffolding	1,346	54%	0	0%	0	0%	0	0%	14	1%	0	0%	0	0%	1,360	55%	1,126	45%	2,485	33	69%	15	31%	48	
	Morell Brown Corp. Fireproofing	9,614	91%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	9,614	91%	1,008	9%	10,622	12	92%	1	8%	13	
	Navillus Contracting Masonry	42,824	50%	0	0%	0	0%	797	1%	12,199	14%	0	0%	0	0%	55,820	65%	29,456	35%	85,275	170	55%	137	45%	307	
	Nets That Work Safety Equipment	1,252	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,252	52%	1,177	48%	2,429	4	33%	8	67%	12	
	Otis Elevators Elevators	6,203	30%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	6,203	30%	14,734	70%	20,937	15	25%	46	75%	61	
	Platinum Terrazzo, Inc. Ceramic Tile	10,781	55%	0	0%	0	0%	0	0%	79	0%	0	0%	0	0%	10,860	56%	8,666	44%	19,526	16	55%	13	45%	29	
	Rael Automatic Sprinkler Dewatering	1,148	3%	0	0%	0	0%	0	0%	49	0%	0	0%	0	0%	1,197	3%	43,466	97%	44,663	8	11%	65	89%	73	
	RCC Concrete Above Grade Concrete	22,640	46%	107	0%	73	0%	243	0%	542	1%	0	0%	0	0%	23,604	48%	25,591	52%	49,194	77	31%	169	69%	246	
	Siemens HVAC Systems	8,770	18%	701	1%	0	0%	208	0%	0	0%	0	0%	0	0%	9,678	20%	39,699	80%	49,376	12	20%	47	80%	59	
	Unifor Glass and Glazing	16,168	98%	0	0%	208	1%	0	0%	0	0%	0	0%	0	0%	16,376	99%	139	1%	16,515	28	97%	1	3%	29	
	United Builder Supply Host	4,569	52%	16	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,585	52%	4,162	48%	8,747	55	59%	39	41%	94	
	Feature Walters Dewatering	27,344	60%	0	0%	0	0%	0	0%	270	1%	0	0%	0	0%	27,614	60%	18,246	40%	45,860	29	63%	17	37%	46	
	WDF Piping/Sheetmetal	71,259	33%	1,533	1%	3,127	1%	301	0%	4,022	2%	0	0%	864	0%	81,106	38%	132,448	62%	213,553	139	38%	227	62%	366	
Total Hours		502,503		6,546		10,389		16,684		47,382		1,225		8,280		593,008		973,230		1,566,237		1,147		1,620		2,767
Overall % of Total		32%		0%		1%		1%		3%		0%		1%		38%		62%		100%		41%		59%		100%

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Bauerschmidt & Sons	10/17/2015	5/27/2019
B&G Electric	3/27/2014	11/1/2017
Cardoza Plumbing Corp	2/27/2013	6/27/2017
Champion Metal and Glass	11/11/2015	10/31/2018
Cives Corp	6/30/2012	9/9/2015
Creative Construction Services	4/21/2013	3/9/2016
Eagle One Roofing Contractors Inc	4/30/2013	7/31/2017
Elite Interiors Inc	6/9/2017	9/1/2017
Fine Painting & Decorating Company Inc	8/12/2013	11/9/2017
Five Star Electrical	6/17/2013	3/17/2018
Forest Electric	7/18/2013	12/13/2017
Fresh Meadow	5/2/2017	2/24/2018
Hi Tech Data	7/12/2015	8/13/2017
Island Acoustics	9/11/2013	10/9/2017
Jantile Inc	3/8/2015	1/1/2017
Metropolitan Enterprises	3/11/2013	6/15/2014
Morell Brown Corp	8/1/2013	1/30/2015
Navillus Contracting	8/25/2013	6/28/2014
Nets That Work	9/1/2013	8/12/2014
Otis Elevators	9/6/2013	8/24/2017
Platinum Terrazzo Inc	3/28/2015	1/4/2017
Rael Automatic Sprinkler	1/1/2011	7/18/2015
RCC Concrete Corp	1/30/2013	9/19/2017
Siemens	4/3/2014	11/12/2017
Unifor	9/30/2013	8/23/2016
Universal Builders Supply	4/29/2013	11/20/2017
Walters LLC	5/12/2013	9/24/2016
WDF	7/24/2013	9/26/2017

GC/CM: Lend Lease
 Date Range: 7/1/2024 - 9/30/2024
 As of: 45601

Jerome L. Greene Science Center SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor											Headcount											
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: Open Space
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2024	Project Start: 7/10/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Printing Service	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751
Direct Spend Grand Total					\$ -	\$ 52,276	\$ 52,276
MWL Direct Spend Total					\$ -	\$ 51,512	\$ 51,512
Non-MWL Direct Spend Total					\$ -	\$ 764	\$ 764
MWL % of Total					0%	99%	99%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2024	Project Start: 7/10/2013	Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,892,219

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Direct Spend Grand Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219
	MWL % of Total	0%	0%	0%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2024	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,892,219	\$ 16,892,219

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,163	\$ 2,163	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	62	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 224	\$ 224	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,244	\$ 3,244	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,923,762	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
True North Surveying LLC	NON	No	Surveying	Yes	\$ -	\$ 9,450	\$ 9,450	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,033,215	\$ 14,033,215
					MWL Tier II Total	\$ -	\$ 209,688	\$ 209,688
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,823,527	\$ 13,823,527
					MWL % of Tier I	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: _____	Lend Lease	
Company Name: _____	Intricate Construction	Project: Open Space
Trade: _____	Site Work	Contract: _____
Address: _____	450 Commerce St, Hawthorne, NY 10532	Telephone: 914-769-1200
As of Date: _____	9/30/2024	Project Start: 7/10/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Intricate Construction	NON	No	Site Work	\$ 7,650,000	\$ 8,923,762	\$ 8,923,762

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Gateway Demo/Civil Corp	M-ESD	No	Demolition	Yes	\$ 100,000	\$ 159,797	\$ 159,797
Rizzo Environmental Services Corp	W-ESD	No	Containers	Yes	\$ 50,000	\$ 19,125	\$ 19,125
Blackridge Construction LLC	M-ESD	No	Trucking	Yes	\$ 50,000	\$ 40,398	\$ 40,398
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ 680,000	\$ 713,952	\$ 713,952
Miller Druck Specialty Contracting	W-ESD	No	F&I Natural Stone	Yes	\$ 225,000	\$ 219,601	\$ 219,601
Casa Redimix	L	No		Yes	\$ 200,000	\$ 287,200	\$ 287,200
Westchester Metal Works Inc	W	No	F&I Metal Deck Fence	Yes	\$ 220,000	\$ 309,365	\$ 309,365
Tier III Grand Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
MWL Tier III Total					\$ 1,525,000	\$ 1,749,438	\$ 1,749,438
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					20%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2024
As of :	45601

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	% [*]	Hrs	#	% [*]	#	% [*]	#	% [*]	#
Tier II	Intricate Construction Inc Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	68	47%	76	53%	144
	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	11	48%	12	52%	23
	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22
Total Hours		19,121		0		0		0		280		0		0		0		19,401		18,438		37,839	101		88		189
Overall % of Total		51%		###		0%		0%		1%		0%		0%		0%		51%		49%		100%	53%		47%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	1/30/2018
MFM Contraction Corp	2/4/2010	1/30/2018
Steven Dubner	8/2/2016	1/30/2018

GC/CM:	Lend Lease
Date Range:	7/1/2024 - 9/30/2024
As of :	45601

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount																	
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Sitework	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Utilities	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Lawns & Planting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		###		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	9/30/2024	Project Start: 12/1/2013
		Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 894,142

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CitiStructure	M-ESD	No	Signage	Yes	\$ -	\$ 60,085	\$ 60,085
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995
MFm Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221
Gamma Cleaning Concepts Inc	MW-ESD	No		Yes	\$ -	\$ 23,194	\$ 23,194
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226
NON:							
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 894,142	\$ 894,142
MWL Direct Spend Total	\$ -	\$ 192,737	\$ 192,737
Non-MWL Direct Spend Total	\$ -	\$ 701,405	\$ 701,405
MWL % of Total	0%	22%	22%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project: Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	9/30/2024	Project Start: 12/1/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 71,348,069

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 81,965,260	\$ 71,348,069
				62			

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ -	\$ 81,965,260	\$ 71,348,069
	MWL Direct Spend Total	\$ -	\$ -	\$ -
	Non-MWL Direct Spend Total	\$ -	\$ 81,965,260	\$ 71,348,069
	MWL % of Total	0%	0%	0%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2024	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	62	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 243,028	\$ 243,028
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 5,650	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 364,543	\$ 364,543
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	9/30/2024	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,348,069

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 289,895
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,304
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,565,586
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
			Tier II Grand Total		\$ -	\$ 60,633,108	\$ 60,633,108
			MWL Tier II Total		\$ -	\$ 9,015,095	\$ 9,015,095
			Non-MWL Tier II Total		\$ -	\$ 51,618,013	\$ 51,618,013
			MWL % of Tier I		0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease
Company Name: Cives Corp **Project:** Lenfest
Trade: Structural Steel **Contract:**
Address: 8 Church Street, Gouverneur, NY 13642 **Telephone:** 315-287-2200
As of Date: 9/30/2024 **Project Start:** 12/1/2013 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
			62				
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	Project:	Lenfest
Trade:	Concrete Construction	Contract:	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Telephone:	516-279-6787
As of Date:	9/30/2024	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No		62	\$ 30,000	\$ 34,116	\$ 34,116
Tier III Grand Total					\$ 223,600	\$ 267,775	\$ 267,775
MWL Tier III Total					\$ 193,600	\$ 233,659	\$ 233,659
Non-MWL Tier III Total					\$ 30,000	\$ 34,116	\$ 34,116
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		
Company Name: Giachetti Plumbing		Project: Lenfest
Trade: Plumbing		Contract:
Address: 58 Tiemann Place New York, NY 10027		Telephone: 646-532-3696
As of Date: 9/30/2024	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400	
			62					
					Tier III Grand Total	\$ 43,400	\$ 43,400	\$ 43,400
					MWL Tier III Total	\$ 43,400	\$ 43,400	\$ 43,400
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	4%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project: Lenfest
Company Name:	Champion Metal & Glass Inc	Contract:
Trade:	Architectual Ornamental Metal & Glass	Telephone: 631-254-2560
Address:	130 Motor Parkway, Hauppauge, NY 11788	Project Start: 12/1/2013
As of Date:	9/30/2024	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153
Tier III Grand Total					\$ 153	\$ 153	\$ 153
MWL Tier III Total					\$ 153	\$ 153	\$ 153
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	LVC Interiors Inc	Project:	Lenfest
Trade:	Window Treatment / Blinds	Contract:	
Address:	345 Harrison Avenue, Garfield NJ 07026	Telephone:	201-525-0222
As of Date:	9/30/2024	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
			62				
Tier III Grand Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease				
Company Name:	ASR Electrical Contracting Inc		Project:	Lenfest	
Trade:	Electrical		Contract:		
Address:	207 Newton Rd, Plainview, NY 11803		Telephone:	516-420-0101	
As of Date:	9/30/2024	Project Start:	12/1/2013	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 30,000	\$ 29,182	\$ 29,182
MWL Tier III Total	\$ 30,000	\$ 29,182	\$ 29,182
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	0%	0%	0%

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2024
As of :	45601

Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	MWL								Total Hours			Headcount								
		M		W		L		MW		ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	3L & Company Inc Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,062	1	17%	5	83%	6
	ASR Electric Electrical	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,633	28	35%	52	65%	80
	Champion Metal Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	240	3	20%	12	80%	15
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	23	26%	66	74%	89
	Commodore Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	688	5	56%	4	44%	9
	Creative Construction Services Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	1,695	16	89%	2	11%	18
	Eagle Scaffold Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	755	15	65%	8	35%	23
	Fine Group Inc. Painting & Instrumentation	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	4,439	23	79%	6	21%	29
	Giachetti Plumbing & Heating Corp. Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	7	22%	25	78%	32
	LVC Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	1	100%	0	0%	1
	Metropolitan Enterprises Hoist/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	37	76%	12	24%	49
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	3	30%	7	70%	10
	Otis Elevators Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	4	15%	23	85%	27
	PAL Environmental Spray Fireproofing	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	804	11	42%	15	58%	26
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	1	100%	1
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	4	57%	3	43%	7
	RCC Concrete Corp Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	4,105	37	29%	92	71%	129
	Resource NJ Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	622	4	27%	11	73%	15
	Sirina Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	7	30%	16	70%	23
	Trystate Burns Mechanical HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	6,670	26	29%	64	71%	90
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	3	100%	0	0%	3
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	19	59%	13	41%	32
	Woodworks Construction Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	28,463	29	69%	13	31%	42
Total Hours		88,213		1,418		1,352		2,235		4,545		0		126		97,889	306	40%	450	60%	756
Overall % of Total		36%		1%		1%		1%		2%		0%		0%		40%	40%	60%	60%	100%	100%

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	11/16/2016
ASR Electric	6/24/2015	2/14/2018
Champion Metal	12/7/2016	8/16/2017
Cives	5/2/2014	3/16/2015
Commodore	2/2/2016	9/27/2016
Creative Construction Services	10/11/2014	10/7/2016
Eagle Scaffold	5/30/2016	1/30/2017
Fine Painting & Decorating Company Inc	6/7/2015	11/12/2017
Giachetti Plumbing & Heating Corp.	12/23/2014	1/31/2017
LVC Interiors Inc	7/22/2017	7/22/2017
Metropolitan Enterprises	7/20/2014	6/14/2015
Nets That Work	10/14/2014	2/17/2015
Otis Elevators	8/28/2015	8/24/2017
PAL Environmental	1/18/2015	1/29/2017
PGS Millwork	7/1/2017	6/26/2017
Platinum Terrazzo, Inc.	9/3/2016	12/24/2016
RCC Concrete Corp	9/2/2014	12/13/2016
Re:Source New Jersey	8/28/2016	9/10/2017
Sirina Fire Protection Corp	8/19/2014	12/20/2016
Trystate Burns Mechanical	6/2/2015	11/7/2017
United Drilling	4/3/2014	6/12/2014
Westchester Metal Works	7/25/2014	1/17/2017
Woodworks Construction	5/19/2015	11/21/2017

GC/CM:	Lend Lease
Date Range:	7/1/2024 - 9/30/2024
As of:	45601

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount			Headcount														
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: University Forum
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 9/30/2024 Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,356,652	\$ 1,356,652

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electrical	Yes	\$ -	\$ 22,324	\$ 22,324
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 19,272	\$ 19,272
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	\$ -	\$ 12,880	\$ 12,880
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No	62	Yes	\$ -	\$ 10,125	\$ 10,125
Door Automation Corp.	NON	No	Doors/Windows and Glazing	Yes	\$ -	\$ 6,292	\$ 6,292
Empire Office Inc	NON	No	Furniture	Yes	\$ -	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	\$ -	\$ 54,735	\$ 54,735
Hellman Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 175,647	\$ 175,647
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	\$ -	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	\$ -	\$ 77,144	\$ 77,144
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	\$ -	\$ 52,931	\$ 52,931
William Hird & Co INC	NON	No	Fire Protection	Yes	\$ -	\$ 1,863	\$ 1,863
Direct Spend Grand Total					\$ -	\$ 1,356,652	\$ 1,356,652
MWL Direct Spend Total					\$ -	\$ 54,476	\$ 54,476
Non-MWL Direct Spend Total					\$ -	\$ 1,302,176	\$ 1,302,176
MWL % of Total					0%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2024	Project Start:	12/1/2015
		Project End:	Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,457,414

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction	Yes	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414
					Direct Spend Grand Total	\$ 69,564,624	\$ 83,457,414
					MWL Direct Spend Total	\$ -	\$ -
					Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,457,414
					MWL % of Total	0%	0%

Date: 9/30/2024

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University	Project: University Forum
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2024	Project Start: 12/1/2015 Project End: Final

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 1,323,633	\$ 1,323,633
				62			
Direct Spend Grand Total					\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total					0%	0%	0%

Date: 9/30/2024

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	9/30/2024	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No		Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Betons Prefabriques Du Lac Inc	NON	No	Precasts	Yes	\$ 1,200,000	\$ 3,283,305	\$ 3,283,305
Champion Metal & Glass Inc	NON	No	Interior Glass Partitions	Yes	\$ 2,995,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 596,187	\$ 596,187
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 319,511	\$ 319,511
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 321,762
Josef Gartner - Permasteelisa North America	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,798,081
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
McKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
				Tier II Grand Total	\$ 64,980,372	\$ 75,769,730	\$ 75,769,730
				MWL Tier II Total	\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
				Non-MWL Tier II Total	\$ 50,611,981	\$ 59,695,526	\$ 59,695,526
				MWL % of Tier I	21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	9/30/2024	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,457,414	\$ 83,457,414

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823	
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684	
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044	
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295	
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165	
Pestrol Inc	MWL-ESD	No	Surveyor	Yes	\$ -	\$ 11,085	\$ 11,085	
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739	
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050	
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003	
NON:								
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900	
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615	
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712	
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610	
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739	
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200	
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430	
AON Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309	
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250	
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800	
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512	
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300	
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158	
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228	
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639	
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902	
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518	
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812	
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507	
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147	
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675	
Hillti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000	
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480	
CHS Medirian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450	
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400	
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500	
					Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
					MWL Tier II Total	\$ -	\$ 1,554,824	\$ 1,554,824
					Non-MWL Tier II Total	\$ -	\$ 1,377,793	\$ 1,377,793
					MWL % of Tier II	0%	2%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:	
Trade:	Elevated Slabs on Deck	Telephone:	631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start:	12/1/2015
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	\$ 107,036	\$ 107,036	\$ 107,036	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 800	\$ 1,480	\$ 1,480	
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	\$ 7,621	\$ 14,643	\$ 14,643	
NON:								
USC Jenna	NON	No		62 Yes	\$ 99,478	\$ 99,478	\$ 99,478	
Barker Steel	NON	No	Rebar Supplier	Yes	\$ 28,674	\$ 29,046	\$ 29,046	
US Concrete	NON	No	Concrete Supplier	Yes	\$ 96,835	\$ 96,835	\$ 96,835	
					Tier III Grand Total	\$ 340,444	\$ 348,518	\$ 348,518
					MWL Tier III Total	\$ 115,457	\$ 123,159	\$ 123,159
					Non-MWL Tier III Total	\$ 224,987	\$ 225,359	\$ 225,359
					MWL % of Tier II	11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project: University Forum	
Company Name:	United Air Conditioning	Contract:	
Trade:	HVAC	Telephone: 718-893-6700	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Project Start: 12/1/2015	Project End: Final
As of Date:	9/30/2024		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Cord Contracting	Contract:	
Trade:	Millwork	Telephone:	516-626-8800
Address:	80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797		
As of Date:	9/30/2024	Project Start:	12/1/2015
		Project End:	Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,396,653	\$ 6,396,653

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No		Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

GC/CM:	Skanska
Date Range:	7/1/2024 - 9/30/2024
As of :	45601

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount													
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		62		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2024	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 226,000

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 337	\$ 337	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 3,117	\$ 3,117	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 4,034	\$ 4,034	
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 51,306	\$ 51,306	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 5,621	\$ 5,621	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 100,003	\$ 100,003	
The Sign Works Inc	W	No	62	Yes	\$ -	\$ 488	\$ 488	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 1,731	\$ 1,731	
M & J Mechanical Corp	W-ESD	No	Air Conditioning	Yes	\$ -	\$ 3,637	\$ 3,637	
NON:								
Access Control Technologies Inc	NON	No	Security Systems	Yes	\$ -	\$ 185	\$ 185	
Action Carting Environmental Serv	NON	No	Waste Management	Yes	\$ -	\$ 518	\$ 518	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 304	\$ 304	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 54,719	\$ 54,719	
					Direct Spend Grand Total	\$ -	\$ 226,000	\$ 226,000
					MWL Direct Spend Total	\$ -	\$ 170,274	\$ 170,274
					Non-MWL Direct Spend Total	\$ -	\$ 55,726	\$ 55,726
					MWL % of Total	0%	75%	75%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project: Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:
As of Date:	9/30/2024	Project Start: 10/1/2016 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 192,326,362

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction	Yes	\$ -	\$ 192,326,362	\$ 192,326,362
				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 192,326,362	\$ 192,326,362
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 192,326,362	\$ 192,326,362
MWL % of Total	0%	0%	0%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project: Phase 2 Below Grade
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	9/30/2024	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 192,326,362	\$ 192,326,362

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,864,265	\$ 62,864,265
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 76,839,999	\$ 76,839,999
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 6,550,000	\$ 6,550,000
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	62	Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,090,075	\$ 9,090,075
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,806,000	\$ 16,806,000
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682
Tier II Grand Total					\$ -	\$ 175,674,776	\$ 175,674,776
MWL Tier II Total					\$ -	\$ 156,973,167	\$ 156,973,167
Non-MWL Tier II Total					\$ -	\$ 18,701,609	\$ 18,701,609
MWL % of Tier I					0%	82%	82%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Phase 2 Below Grade
Company Name: Civetta Cousins		Contract:
Trade: Excavation		Telephone: 718-991-5100
Address: 1100 East 156th Street Bronx, NY 10474		Project Start: 10/1/2016
As of Date: 9/30/2024		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,864,265	\$ 62,864,265	\$ 62,864,265

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 123,827
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 191,908	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No		62 Yes	\$ 177,900	\$ 179,381	\$ 179,381
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 503,308	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 733,875	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,345,787	\$ 14,345,787
Tier III Grand Total					\$ 14,074,785	\$ 16,185,895	\$ 16,185,895
MWL Tier III Total					\$ 311,885	\$ 423,544	\$ 423,544
Non-MWL Tier III Total					\$ 13,762,900	\$ 15,762,351	\$ 15,762,351
MWL % of Tier II					0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Foundation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Foundation	\$ 76,839,999	\$ 76,839,999	\$ 76,839,999

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 2,500,000	\$ 2,439,247	\$ 2,439,247
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 5,750,000	\$ 5,188,476	\$ 5,188,476
NON:							
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 24,000,000	\$ 23,627,500	\$ 23,627,500
JA Lee Electrical Services	NON	No		Yes	\$ 652,000	\$ 673,906	\$ 673,906
Melric Systems Corp	NON	No	Waterproofing	Yes	\$ 3,300,000	\$ 2,147,035	\$ 2,147,035
Tier III Grand Total					\$ 36,202,000	\$ 34,076,164	\$ 34,076,164
MWL Tier III Total					\$ 8,250,000	\$ 7,627,723	\$ 7,627,723
Non-MWL Tier III Total					\$ 27,952,000	\$ 26,448,441	\$ 26,448,441
MWL % of Tier II					11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project: Phase 2 Below Grade
Company Name:	J. D'Annunzio & Sons	Contract:
Trade:	Utility General Contractor	Telephone: 732-574-1300
Address:	3730 Park Ave, South Plainfields, NJ 07080	Project Start: 10/1/2016
As of Date:	9/30/2024	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 6,550,000	\$ 6,550,000	\$ 6,550,000

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 19,044	\$ 19,044
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 106,044	\$ 106,044
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 316,806	\$ 316,806
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 313,819	\$ 313,819
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 23,531	\$ 23,531
Rodbusters, Inc.	W	No		Yes	62	\$ 6,844	\$ 6,844
NON:							
Bancker Construction Corp.	NON	No	Gas Sub	Yes		\$ 155,000	\$ 155,000
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 379,064	\$ 379,064
Geocomp Corpotation	NON	No	Noise Monitoring Sub.	Yes		\$ 27,000	\$ 27,000
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 24,521	\$ 24,521
Roadway Maintenance Contracting Inc.	NON	No	Striping Sub	Yes		\$ 2,936	\$ 2,936
Superior Gunite	NON	No	Shortcrete Sub	Yes		\$ 30,744	\$ 30,744
Welsbach Electric	NON	No	Electrical Sub	Yes		\$ 153,300	\$ 153,300
Tier III Grand Total					\$ -	\$ 1,558,653	\$ 1,558,653
MWL Tier III Total					\$ -	\$ 786,088	\$ 786,088
Non-MWL Tier III Total					\$ -	\$ 772,565	\$ 772,565
MWL % of Tier II					0%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2024
As of :	45601

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation									Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total		
		Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	Hrs % ¹	# % ¹	# % ¹	#
Tier I (Direct)	Lend Lease (US) Construction LMB Inc Construction Management	6,165 43%	2,429 17%	8 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	8,601 60%	5,791 40%	14,392	14 67%	7 33%	21
Tier II	ASR Electrical Contracting Inc Electrical	545 22%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	545 22%	1,886 78%	2,431	4 18%	18 82%	22	
	ASR Electrical Electrical	0 0%	0 0%	0 0%	48 2%	0 0%	0 0%	0 0%	0 0%	48 2%	1,991 98%	2,039	1 20%	4 80%	5	
	Cives Steel Street Structures	7,149 15%	0 0%	0 0%	8 0%	165 0%	0 0%	0 0%	0 0%	7,322 16%	39,204 84%	46,526	32 25%	98 75%	130	
	Civetta Cousins JV, LLC Structural Steel	9,070 39%	0 0%	0 0%	0 0%	514 2%	0 0%	0 0%	0 0%	9,584 41%	13,959 59%	23,542	226 39%	356 61%	582	
	Civetta Cousins JV Street Structures	98,589 36%	2,192 1%	368 0%	2,568 1%	3,526 1%	0 0%	0 0%	0 0%	107,243 39%	169,744 61%	276,986	17 38%	28 62%	45	
	J D'Annunzio & Sons Utility	5,493 25%	86 0%	0 0%	9 0%	8 0%	0 0%	0 0%	0 0%	5,596 25%	16,475 75%	22,071	135 54%	114 46%	249	
	Par Environmental Corporation Protection	2,283 55%	0 0%	0 0%	16 0%	0 0%	0 0%	0 0%	0 0%	2,299 55%	1,875 45%	4,174	19 54%	16 46%	35	
	Roger & Sons Concrete	17,957 38%	47 0%	0 0%	192 0%	287 1%	0 0%	0 0%	68 0%	18,551 39%	28,824 61%	47,375	135 43%	180 57%	315	
Total Hours		147,250	4,754	376	2,841	4,499	0	68		159,788	279,746	439,534	583	821	1,404	
Overall % of Total		34%	1%	0%	1%	1%	0%	0%		36%	64%	100%	42%	58%	100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	6/6/2020
Cives Steel	10/8/2016	10/12/2019
Civetta Cousins JV	10/8/2016	6/6/2020
J D'Annunzio & Sons	12/29/2018	5/16/2020
Par Environmental Corporation	5/7/2017	10/14/2018
Roger & Sons	2/27/2018	4/9/2019

GC/CM:	Lend Lease
Date Range:	7/1/2024 - 9/30/2024
As of :	45601

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor										Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Total Hours		Total MWL		Non-MWL		Total					
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Cives Steel Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Civetta Cousins JV Street Structures	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	J D'Annunzio & Sons Utility	0	0%	6200%	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		62		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Cives Corp
Trade: Structural Steel
Address: 8 Church Street, Gouverneur, NY 13642
As of Date: 9/30/2024
Project: Columbia Business School Above Grade
Contract:
Telephone: 315-287-2200
Project Start: 1/1/2018
Project End: Final

Table with 7 columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row 1: Cives Corp, NON, No, Structural Steel, \$34,842,383, \$45,775,000, \$45,775,000.

Table with 8 columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Includes MWL and NON categories with various subcontractors like Baco Enterprises Inc, Commonwealth Metal Co, etc.

Summary table with 3 columns: Category, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Rows include Tier III Grand Total, MWL Tier III Total, Non-MWL Tier III Total, and MWL % of Tier III.

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Champion Metal & Glass	Contract:	
Trade:	Ornamental Metal	Telephone:	631-254-2560
Address:	130 Motor Parkway	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass	NON	No	Ornamental Metal	\$ 3,961,299	\$ 4,465,329	\$ 4,465,329

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Mainsource Metal	M	No	Metal Supplier	Yes	\$ 59,450	\$ 137,078	\$ 137,078
The Steel Supply Co.	W	No	Steel Supply	Yes	\$ 6,520	\$ 6,520	\$ 6,520
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 65,970	\$ 143,598	\$ 143,598
	MWL Tier III Total	\$ 65,970	\$ 143,598	\$ 143,598
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	2%	3%	3%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project: Columbia Business School Above Grade
Company Name:	Egg Electric Inc	Contract:
Trade:	Electrical Fitout AG	Telephone: 212-570-5049
Address:	35 W 45 Street 4th Floor NY NY 10038	
As of Date:	9/30/2024	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 13,950,000	\$ 15,914,207	\$ 15,914,207	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W-ESD	No	Insulators	Yes	\$ 15,000	\$ 24,876	\$ 24,876
NON:							
Tier III Grand Total					\$ 15,000	\$ 24,876	\$ 24,876
MWL Tier III Total					\$ 15,000	\$ 24,876	\$ 24,876
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	First Women's Fire Systems Corp	Contract:	
Trade:	Fire Sprinkler Installation	Telephone:	212-570-5049
Address:	55 West 59th Street New York, NY 10018	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 3,961,400	\$ 3,798,480	\$ 3,798,480	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No		Yes	\$ 396,140	\$ 225,640	\$ 225,640
Milrose	NON	No	Expeditor	Yes	\$ 8,323	\$ 8,323	\$ 8,323
Tier III Grand Total					\$ 404,463	\$ 233,963	\$ 233,963
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 404,463	\$ 233,963	\$ 233,963
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: F.W. Sims LLC	Contract:
Trade: HVAC	Telephone: 631-491-1441
Address: 101 Otis Street, West Babylon, NY 11704	Project Start: 1/1/2018
As of Date: 9/30/2024	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
F.W. Sims LLC	NON	No	HVAC	\$ 37,300,000	\$ 38,182,597	\$ 38,182,597

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
IAR Insulation	W	No	Insulation	Yes	\$ 1,650,000	\$ 1,512,350	\$ 1,512,350	
New York Plumbing Supply	M	No	Supplier	Yes	\$ 3,000,000	\$ 40,783	\$ 40,783	
NON:								
Aalco Transport & Storage	NON	No		Yes	\$ 50,000	\$ 1,331,993	\$ 1,331,993	
Airpath Testing Services	NON	No	Testing & Balancing	Yes	\$ 275,000	\$ 294,950	\$ 294,950	
Carpenter & Paterson, Inc.	NON	No	Supplier	Yes	\$ 3,050	\$ 3,050	\$ 3,050	
Carrier Enterprises, LLC	NON	No	Supplier	Yes	\$ 7,118	\$ 49,381	\$ 49,381	
Clearly Machinery	NON	No	Supplier	Yes	\$ 14,715	\$ 21,545	\$ 21,545	
Controls Associates, Inc.	NON	No	Equipment supplier	Yes	\$ 120,000	\$ 144,689	\$ 144,689	
Core Tech	NON	No	Supplier	Yes	\$ 12,800	\$ 49,500	\$ 49,500	
Dolphin Equipment Corp.	NON	No	Equipment supplier	Yes	\$ 21,100	\$ 38,750	\$ 38,750	
Ferguson Enterprises, LLC	NON	No	Supplier	Yes	\$ 26,833	\$ 381,219	\$ 381,219	
Geocomp Engineering	NON	No	Enginerring	Yes	\$ 3,900	\$ 10,380	\$ 10,380	
Gotham Pipe Supply	NON	No	Supplier	Yes	\$ 20,253	\$ 491,658	\$ 491,658	
GrippleInc.	NON	No	Supplier	Yes	\$ 3,900	\$ 45,987	\$ 45,987	
I & I Systems, Inc.	NON	No	Supplier	Yes	\$ 6,175	\$ 31,260	\$ 31,260	
Ideal Supply	NON	No	Supplier	Yes	\$ 7,729	\$ 531,382	\$ 531,382	
Industrial Threaded Products Corp	NON	No	Supplier	Yes	\$ 2,915	\$ 13,263	\$ 13,263	
Interstate chemical Company	NON	No	Supplier	Yes	\$ 6,188	\$ 6,188	\$ 6,188	
J.T. Lynne Representatives	NON	No	Supplier	Yes	\$ 9,205	\$ 53,955	\$ 53,955	
John's Insulation, Inc	NON	No	Supplier	Yes	\$ 1,690,000	\$ 1,598,220	\$ 1,598,220	
LP Gans Sales Company	NON	No	Equipment supplier	Yes	\$ 126,000	\$ 140,536	\$ 140,536	
Manhattan Surveying	NON	No	Surveyor	Yes	\$ 10,000	\$ 35,315	\$ 35,315	
Mason East, Inc.	NON	No	Supplier	Yes	\$ 32,000	\$ 32,030	\$ 32,030	
Mechanical Technologies	NON	No	Equipment supplier	Yes	\$ 76,000	\$ 83,615	\$ 83,615	
Metro Air Products	NON	No	Supplier	Yes	\$ 2,574	\$ 2,574	\$ 2,574	
Nefco	NON	No	Supplier	Yes	\$ 1,580	\$ 13,449	\$ 13,449	
Rapid Steel Supply Corp.	NON	No	Supplier	Yes	\$ 1,813	\$ 7,039	\$ 7,039	
SRS Enterprises, Inc.	NON	No	Equipment supplier	Yes	\$ 435,000	\$ 439,750	\$ 439,750	
Vibration Products, Inc.	NON	No	Equipment supplier	Yes	\$ 205,000	\$ 205,000	\$ 205,000	
					Tier III Grand Total	\$ 7,820,848	\$ 7,609,811	\$ 7,609,811
					MWL Tier III Total	\$ 4,650,000	\$ 1,553,133	\$ 1,553,133
					Non-MWL Tier III Total	\$ 3,170,848	\$ 6,056,678	\$ 6,056,678
					MWL % of Tier II	12%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: HB Communications, Inc. **Project:** Columbia Business School Above Grade
Trade: Audio Visual **Contract:**
Address: 60 Dodge Ave North Haven, CT 06473 **Telephone:** 732-275-2094
As of Date: 9/30/2024 **Project Start:** 1/1/2018 **Project End:** Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
HB Communications, Inc.	NON	No	Audio Visual	\$ 11,199,000	\$ 10,819,588	\$ 10,819,588

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Touchtel	W	No	Audio Visual	No	\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
MWL Tier III Total	\$ 2,517,992	\$ 1,672,474	\$ 1,672,474
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	22%	15%	15%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Heritage Mechanical Services **Project:** Columbia Business School Above Grade
Trade: HVAC **Contract:**
Address: 70 Schmidt Boulevard, Farmingdale NY 11735 **Telephone:** 516-558-2004
As of Date: 6/30/2020 **Project Start:** 1/1/2018 **Project End:** Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,811,850	\$ 8,811,850

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brianum Jr. Inc.	W	No	Steel Pruchases	Yes	\$ 69,587	\$ 85,487	\$ 85,487
Mate Matura	W	No	Insulation	Yes	\$ 750,000	\$ 750,000	\$ 750,000
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 1,386	\$ 20,420	\$ 20,420
Independent Testing & Balancing	MWL Designation	No	Testing & Balancing	Yes	\$ 127,000	\$ 142,136	\$ 142,136
NON:							
Tier III Grand Total					\$ 947,973	\$ 998,043	\$ 998,043
MWL Tier III Total					\$ 947,973	\$ 998,043	\$ 998,043
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					11%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Island International Enterprises, LLC	Contract:	
Trade:	Spray Fireproofing	Telephone:	631-208-3500
Address:	1101 Scott Avenue, Calverton NY 11933	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 2,512,336	\$ 2,512,336

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 82,282	\$ 82,282
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 138,643	\$ 138,643
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 177,623	\$ 177,623
Naughton Energy Corp	W	No	Fuel Supplier	Yes	\$ 6,000	\$ 24,073	\$ 24,073
			62				
Tier III Grand Total					\$ 264,000	\$ 422,621	\$ 422,621
MWL Tier III Total					\$ 264,000	\$ 422,621	\$ 422,621
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					19%	17%	17%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Jacsonson and Company	Contract:	
Trade:	Carpentry - Specialty Ceilings	Telephone:	(908) 355-5200
Address:	1079 East Grand Street, Elizabeth NJ 07207	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jacsonson and Company	NON	No	Carpentry - Specialty Ceilings	\$ 6,550,000	\$ 6,887,716	\$ 6,887,716

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
City Lumber	W	No	Material supplier	Yes	\$ 15,000	\$ 59,934	\$ 59,934	
Park Ave	M	No	Material supplier	Yes	\$ 75,000	\$ 46,895	\$ 46,895	
					Tier III Grand Total	\$ 90,000	\$ 106,829	\$ 106,829
					MWL Tier III Total	\$ 90,000	\$ 106,829	\$ 106,829
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier III	1%	2%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	PJ Mechanical Corp	Contract:	
Trade:	HVAC Work	Telephone:	212-243-2555
Address:	55 Bond Street	Project Start:	1/1/2018
As of Date:	6/30/2020	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp	NON	No	HVAC Work	\$ 11,500,000	\$ 12,557,968	\$ 12,557,968

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hairy Brainum	W	No	Supplier	Yes	\$ 400,000	\$ 400,000	\$ 400,000
International Asbestos Removal	W	No	Insulation	Yes	\$ 1,850,000	\$ 1,833,380	\$ 1,833,380

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan							
	Tier III Grand Total	\$ 2,250,000	\$ 2,233,380	\$ 2,233,380			
	MWL Tier III Total	\$ 2,250,000	\$ 2,233,380	\$ 2,233,380			
	Non-MWL Tier III Total	\$ -	\$ -	\$ -			
	MWL % of Tier II	20%	18%	18%			

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Roger & Sons Concrete, Inc. **Project:** Columbia Business School Above Grade
Trade: Concrete **Contract:**
Address: 1474 Route 55, LaGrangeville, NY 12540 **Telephone:** 845-227-6033
As of Date: 9/30/2024 **Project Start:** 1/1/2018 **Project End:** Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 12,257,970	\$ 12,257,970

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cole Technologies	M	No	Floor Flatness Inspections	Yes	\$ 11,165	\$ 14,013	\$ 14,013
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 204,413	\$ 86,852	\$ 86,852
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 1,181,754	\$ 1,296,982	\$ 1,296,982
				62			
NON:							
Tier III Grand Total					\$ 1,397,332	\$ 1,397,847	\$ 1,397,847
MWL Tier III Total					\$ 1,397,332	\$ 1,397,847	\$ 1,397,847
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					13%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Scanga Woodwork	Contract:
Trade: Millwork	Telephone: 845-265-9115
Address: 22 Corporate Park West Cold Spring NY 10516	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Scanga Woodwork	NON	No	Millwork	\$ 4,671,744	\$ 4,739,581	\$ 4,739,581

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
YFD Millwork	M	No	Millwork	Yes	\$ 335,000	\$ 335,713	\$ 335,713
Eco	M-ESD	No	Fabric Panels	Yes	\$ 44,000	\$ 64,870	\$ 64,870
AJ Contract Furniture	M	No	Fabric Panels	Yes	\$ 27,038	\$ 65,016	\$ 65,016
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 406,038	\$ 465,599	\$ 465,599
	MWL Tier III Total	\$ 406,038	\$ 465,599	\$ 465,599
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	9%	10%	10%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Schneider Electric	Contract:	
Trade:	Building Management System	Telephone:	609-865-1502
Address:	210 Meadowlands Parkway, Secaucus NJ 07094		
As of Date:	6/30/2020	Project Start:	1/1/2018
		Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 5,044,492	\$ 5,044,492

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinatior	Yes	\$ 15,000	\$ 85,948	\$ 85,948
Kane Communications	W	No	Electrician	Yes	\$ 790,000	\$ 902,192	\$ 902,192
Olive Controls, Inc.	M	No	Electrician	Yes	\$ 600,000	\$ 659,500	\$ 659,500
Argent Associates	MW-ESD	No	Material Supplier	Yes	\$ 100,000	\$ 96,261	\$ 96,261
				62			
NON:							
LV Solutions Inc.	NON	No	Electrician	Yes	\$ 21,800	\$ 94,627	\$ 94,267
Tier III Grand Total					\$ 1,526,800	\$ 1,838,528	\$ 1,838,168
MWL Tier III Total					\$ 1,505,000	\$ 1,743,901	\$ 1,743,901
Non-MWL Tier III Total					\$ 21,800	\$ 94,627	\$ 94,267
MWL % of Tier III					32%	35%	35%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Spectrum Painting Corp.	Contract:
Trade: Resinous Flooring	Telephone: 914-723-4800
Address: 5 N. Greenwich Rd monk, NY 10504	Project Start: 1/1/2018
As of Date: 9/30/2024	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Painting	\$ 2,983,056	\$ 3,975,287	\$ 3,975,287

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Claridge	W	No	Supplier	Yes	\$ 400,000	\$ 256,527	\$ 256,527
Platinum Supply	W	No	Supplier	Yes	\$ 10,000	\$ 887	\$ 887
Manhattan Painting & Decorating	W	No	Painting	Yes	\$ 100,000	\$ 215,324	\$ 215,324
Commodore Painting	W	No	Carpentry	Yes	\$ 250,000	\$ 257,900	\$ 257,900
NON:							
				62			

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 760,000	\$ 730,638	\$ 730,638
MWL Tier III Total	\$ 760,000	\$ 730,638	\$ 730,638
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	25%	18%	18%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company
Company Name: Spectrum Painting Corp. **Project:** Columbia Business School Above Grade
Trade: Resinous Flooring **Contract:** _____
Address: 5 N. Greenwich Rd monk, NY 10504 **Telephone:** 914-723-4800
As of Date: 9/30/2024 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp.	NON	No	Resinous Flooring	\$ 765,950	\$ 877,878	\$ 877,878

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 162,765	\$ 585,446	\$ 585,446
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 162,765	\$ 585,446	\$ 585,446
MWL Tier III Total	\$ 162,765	\$ 585,446	\$ 585,446
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	21%	67%	67%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	TEI Group	Contract:	
Trade:	Elevator	Telephone:	718-609-2504
Address:	30-30 47th Ave, LIC, Queens NY - 11101	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
TEI Group	NON	No	Elevator	\$ 8,558,816	\$ 8,987,093	\$ 8,987,093

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A&D	M	No	Elevator Cabs and Entrances	Yes	\$ 775,369	\$ 889,562	\$ 889,562
GAL	L	No	Controllers and Door Equipment	Yes	\$ 557,083	\$ 488,839	\$ 488,839
				62			
NON:							
Tier III Grand Total					\$ 1,332,452	\$ 1,378,401	\$ 1,378,401
MWL Tier III Total					\$ 1,332,452	\$ 1,378,401	\$ 1,378,401
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					16%	15%	15%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company		Project: Columbia Business School Above Grade
Company Name:	Turner Logistics LLC		Contract:
Trade:	MEP Pre-Purchase Equip		Telephone: 201-722-3800
Address:	3 Paragon Drive, Montvale, NJ 07645		Project Start: 1/1/2018
As of Date:	9/30/2024		Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	MEP Pre-Purchase Equip	\$ 4,213,575	\$ 4,344,066	\$ 4,344,066

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 2,218,750	\$ 2,496,820	\$ 2,496,820
Tier III Grand Total					\$ 2,218,750	\$ 2,496,820	\$ 2,496,820
MWL Tier III Total					\$ 2,218,750	\$ 2,496,820	\$ 2,496,820
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					53%	57%	57%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Columbia Business School Below Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 9/30/2024 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,483,375	\$ 4,850,052	\$ 4,780,610

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
R P Brennan General Contractors INC	NON	No	Construction	Yes	\$ 4,483,375	\$ 4,850,052	\$ 4,780,610

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 4,483,375	\$ 4,850,052	\$ 4,780,610
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 4,483,375	\$ 4,850,052	\$ 4,780,610
MWL % of Total	0%	0%	0%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	9/30/2024	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ 107,362,917	\$ 100,430,980	\$ 90,409,424

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ 17	\$ 17
Dial Locksmith	L	No	Locksmith	Yes	\$ -	\$ 1,963	\$ 1,963
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 14,751	\$ 14,751
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 5,365	\$ 5,365
Crown Signs	W	No	Signage	Yes	\$ 17,639	\$ 38,179	\$ 38,179
Egg Electric	W	No		Yes	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,818,387	\$ 1,818,387
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 83,427	\$ 83,427
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 511,514	\$ 511,514
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,373,680	\$ 3,373,680
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 76,521
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 443,494	\$ 443,494
Infinite Consulting	M-ESD	No	Certified Site Safety	Yes	\$ 84,120	\$ 84,442	\$ 84,442
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 15,556
NON:							
<u>See Next page</u>							

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name: Turner Construction Company Trade: Construction Management Address: 375 Hudson Street, 6th Floor, New York, NY 10014 As of Date: 9/30/2024 Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier I) Table with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount, Current Plan Amount (incl CO's), Total Payment to Date. Includes Turner Construction Company.

SUBCONTRACTORS (Tier II) Table with columns: Name/Address/Phone # (if available) otherwise enter Trade, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount, Current Plan Amount (incl CO's), Total Payment to Date. Lists various subcontractors like Almar Plumbing, Arbon, BAMCO Inc., etc.

Summary table with columns: Tier II Grand Total, MWL Tier II Total, Non-MWL Tier II Total, MWL % of Tier II. Values: \$77,616,409, \$18,190,871, \$59,425,538, 17%, 24%, 27%.

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	EG Munoz Construction Inc		Project: Columbia Business School Below Grade
Company Name:	EG Munoz Construction Inc		Contract:
Trade:	Construction Management		Telephone: 212-570-5049
Address:	326 Hackensack St, Carlstadt NJ 07072		
As of Date:	9/30/2024	Project Start: 1/1/2018	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
EG Munoz Construction Inc	M	No	Construction Management	\$ 4,433,070	\$ 4,433,070	\$ 2,198,994

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cardella Waste Services	W-ESD	No	Waste Carting	Yes	\$ 55,000	\$ 55,000	\$ 14,377	
Deutcher & Daugher	W	No	Doors/Frames/Hardware	Yes	\$ 217,112	\$ 217,112	\$ 10,086	
Glenwood Mason Supply	W	No	Concrete Block/Rebar/Cement	Yes	\$ 75,000	\$ 75,000	\$ 22,191	
City Lumber	W	No	Drywall	Yes	\$ 200,000	\$ 200,000	\$ 19,564	
MSN Supply	W	No	Plumbing Supplies	Yes	\$ 15,298	\$ 15,298	\$ 13,377	
G&G Electric Supply	L	No		62 Yes	\$ 40,000	\$ 40,000	\$ 25,407	
F. W. Webb Company	L	No	Plumbing Supplies	Yes	\$ 50,000	\$ 50,000	\$ 8,566	
NON:								
Wells Design	NON	No	Drafting/Shop Drawings	Yes	\$ 3,000	\$ 3,000	\$ 1,500	
City Electric Supply	NON	No	Electrical Vendor	Yes	\$ 25,873	\$ 25,873	\$ 25,873	
United Rentals	NON	No	Rentals	Yes	\$ 1,933	\$ 1,933	\$ 1,933	
Durante Rentals	NON	No	Rentals	Yes	\$ 1,562	\$ 1,562	\$ 1,562	
Kamco	NON	No	Caprentry Supplies	Yes	\$ 23,141	\$ 23,141	\$ 23,141	
Bid Estimating LLC	NON	No	Shop Drawings	Yes	\$ 3,270	\$ 3,270	\$ 3,270	
Bruce Supply	NON	No	Plumbing Supplies	Yes	\$ 2,560	\$ 2,560	\$ 2,560	
All Fasteners	NON	No	Fasteners, Screws 7 Misc	Yes	\$ 4,000	\$ 4,000	\$ 3,682	
General Plumbing Supply	NON	No	Plumbing Supplies	Yes	\$ 3,615	\$ 3,615	\$ 3,615	
					Tier III Grand Total	\$ 721,364	\$ 721,364	\$ 180,704
					MWL Tier III Total	\$ 652,410	\$ 652,410	\$ 113,568
					Non-MWL Tier III Total	\$ 68,954	\$ 68,954	\$ 67,136
					MWL % of Tier II	15%	15%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.
 Company Name: RP Brennan General Contractor & Builders, Inc. Project: Columbia Business School Below Grade
 Trade: General Contractor Contract:
 Address: 29 West 36th St, Fl 6, New York NY 10018 Telephone: 212-462-2542
 As of Date: 9/30/2024 Project Start: 11/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RP Brennan General Contractor & Builders, Inc.	NON	No	Construction Management	\$ 4,483,375	\$ 4,850,052	\$ 4,780,610

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Benco Inc.	W	No	Appliances/Fire Protection	Yes	\$ 102,002	\$ 99,602	\$ 97,151
Crown Sign Systems	W	No	Wayfinding Signage	Yes	\$ 75,000	\$ 18,093	\$ 17,912
M & J Mechanical Corp.	W	No	Mechanical / HVAC	Yes	\$ 585,000	\$ 598,964	\$ 592,975
New Jersey Boom & Erectors	W	No	Misc. Steel	Yes	\$ 25,000	\$ 51,000	\$ 49,725
Robe Interiors Inc.	L	No	Architectural Woodwork	Yes	\$ 105,000	\$ 123,998	\$ 122,758
NON:							
A & A Plumbing Corp	NON	No	Plumbing	Yes	\$ 220,000	\$ 238,290	\$ 226,760
Calle 2 Enterprises Ltd	NON	No	Concrete / Masonry	Yes	\$ 158,000	\$ 205,582	\$ 203,526
EC Framing	NON	No	Drywall	Yes	\$ 410,000	\$ 486,585	\$ 481,719
Elite Industrial Services Inc.	NON	No	Lockers / Shelving	Yes	\$ 150,318	\$ 150,318	\$ 150,318
JMC Floor Covering Inc.	NON	No	Carpentry/Flooring	Yes	\$ 128,000	\$ 134,900	\$ 133,551
M&D Installers Inc.	NON	No	Doors/Frames/Hardware	Yes	\$ 171,000	\$ 195,450	\$ 190,564
Midnight Express Mechanical Corp.	NON	No	Sprinklers	Yes	\$ 81,000	\$ 165,959	\$ 160,882
R.Gunzer, Inc dba Gunzer Electric	NON	No	Electrical	Yes	\$ 680,000	\$ 730,841	\$ 705,116
Stonhard Division of StonCor Group Inc.	NON	No	Flooring	Yes	\$ 311,200	\$ 325,860	\$ 322,601
The Finishes Group	NON	No	Painting	Yes	\$ 107,000	\$ 117,141	\$ 115,311
The Marble Factory	NON	No	Tile	Yes	\$ 80,000	\$ 88,026	\$ 87,146
Uncurtain Inc.	NON	No	Installation of Glazing	Yes	\$ 16,500	\$ 18,090	\$ 17,185
G&G Electric	NON	No	Electrical Supples	Yes	\$ -	\$ 43,903	\$ 43,903
Summit Facility Ent	NON	No	Final Cleaning	Yes	\$ 12,000	\$ 13,500	\$ 13,500

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 3,417,020	\$ 3,806,102	\$ 3,732,603
MWL Tier II Total	\$ 892,002	\$ 891,657	\$ 880,521
Non-MWL Tier II Total	\$ 2,525,018	\$ 2,914,445	\$ 2,852,082
MWL % of Tier II	20%	18%	18%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Almar Plumbing & Heating Corp.	Contract:	
Trade:	Plumbing	Telephone:	516-740-5900
Address:	50 Bethpage Road, Hicksville, NY 11801	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Almar Plumbing & Heating Corp.	NON	No	Plumbing	\$ 6,600,000	\$ 7,792,989	\$ 7,792,989	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Henry Quentzel Plumbing Supply Co Inc.	W	No	Vendor	Yes	\$ 50,000	\$ 124,406	\$ 124,406
IAR	W-ESD	No	Insulation	Yes	\$ 115,000	\$ 115,000	\$ 115,000
NY Plumbing Wholesale & Supply	M-ESD	No	Supplies	Yes	\$ 592,000	\$ 302,468	\$ 302,468
Mace Contracting Corp	M	No	Installation	Yes	\$ 1,241,000	\$ 1,228,773	\$ 1,228,773
NON:							
Tier III Grand Total					\$ 1,998,000	\$ 1,770,647	\$ 1,770,647
MWL Tier III Total					\$ 1,998,000	\$ 1,770,647	\$ 1,770,647
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					30%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Bamco Inc.	Contract:
Trade: Carpentry	Telephone: (732) 302-0889
Address: 30 Bleakeland Ave - Middlesex NJ 08846	Project Start: 1/1/2018
As of Date: 9/30/2024	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Bamco Inc.	NON	No	Carpentry	\$ -	\$ 215,283	\$ 215,283

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Advantage Building Supply	M	No	Sub Tier - Material Supplier	Yes	\$ 42,000	\$ 9,467	\$ 9,467
NON:							
ARW Inc	NON	No	Waterproofing	Yes	\$ 136,020	\$ 136,020	\$ 136,020

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 178,020	\$ 145,487	\$ 145,487
	MWL Tier III Total	\$ 42,000	\$ 9,467	\$ 9,467
	Non-MWL Tier III Total	\$ 136,020	\$ 136,020	\$ 136,020
	MWL % of Tier III	0%	4%	4%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		Project: Columbia Business School Below Grade
Company Name: Egg Electric Inc		Contract:
Trade: Electrical Fitout AG		Telephone: 212-570-5049
Address: 35 W 45 Street 4th Floor NY NY 10038	Project Start: 1/1/2018	Project End: In Progress
As of Date: 9/30/2024		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Egg Electric Inc	W	No	Electrical Fitout AG	\$ 5,524,740	\$ 6,991,749	\$ 6,991,749

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
IAR Insulation	W-ESD	No	Insulators	Yes	\$ 20,000	\$ 32,863	\$ 32,863
NON:							
Tier III Grand Total					\$ 20,000	\$ 32,863	\$ 32,863
MWL Tier III Total					\$ 20,000	\$ 32,863	\$ 32,863
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	First Women's Fire Systems Corp	Contract:	
Trade:	Fire Sprinkler Installation	Telephone:	212-570-5049
Address:	55 West 59th Street New York, NY 10018	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,856,022	\$ 2,856,022

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No		Yes	\$ 276,860	\$ 276,860	\$ 276,860
Tier III Grand Total					\$ 276,860	\$ 276,860	\$ 276,860
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 276,860	\$ 276,860	\$ 276,860
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Heritage Mechanical Services	Contract:
Trade: HVAC	Telephone: 516-558-2004
Address: 70 Schmidt Boulevard, Farmingdale NY 11735	Project Start: 1/1/2018
As of Date: 6/30/2020	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,648,220	\$ 5,648,220

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brainum Jr., Inc.	W	No	Steel Purchases	Yes	\$ 48,561	\$ 38,992	\$ 38,992
Mate Matura	W	No	Insulation	Yes	\$ 450,000	\$ 459,770	\$ 459,770
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108
Shadow Transport	W	No	Storage	Yes	\$ 9,500	\$ 9,500	\$ 9,500
Highway Safety Protection	W	No	Lift Rental	Yes	\$ 924	\$ 13,614	\$ 13,614
Independent Testing & Balancing	W	No		Yes	\$ 28,000	\$ 26,000	\$ 26,000
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 543,093	\$ 553,984	\$ 553,984
	MWL Tier III Total	\$ 543,093	\$ 553,984	\$ 553,984
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	10%	10%	10%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Island International Enterprises, LLC	Contract:
Trade: Spray Fireproofing	Address: 1101 Scott Avenue, Calverton NY 11933
Address: 1101 Scott Avenue, Calverton NY 11933	Telephone: 631-208-3500
As of Date: 9/30/2024	Project Start: 1/1/2018
	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,654,633	\$ 1,654,633

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	\$ 190,000	\$ 40,946	\$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 14,000	\$ 22,369	\$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	\$ 4,000	\$ 19,717	\$ 19,717

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 208,000	\$ 83,032	\$ 83,032
	MWL Tier III Total	\$ 208,000	\$ 83,032	\$ 83,032
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	18%	5%	5%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	PJ Mechanical Corp.	Contract:	
Trade:	HVAC Work	Telephone:	212-243-2555
Address:	55 Broad St	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
PJ Mechanical Corp.	NON	No	HVAC Work	\$ 9,344,124	\$ 10,343,841	\$ 10,343,841

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
John N. Fehlinger	W-ESD	No	Supplier	Yes	\$ 514,667	\$ 536,000	\$ 536,000
IAR	W-ESD	No	Insulation	Yes	\$ 536,000	\$ 605,106	\$ 605,106
Atlantic Concrete Cutting Inc.	W	No	Demolition	Yes	\$ 3,250	\$ 3,250	\$ 3,250
Tier III Grand Total					\$ 1,053,917	\$ 1,144,356	\$ 1,144,356
MWL Tier III Total					\$ 1,053,917	\$ 1,144,356	\$ 1,144,356
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					11%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Roger & Sons Concrete, Inc.	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 Route 55, LaGrangeville, NY 12540	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	Final

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 3,739,879	\$ 7,668,298	\$ 7,668,298	

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Our Rental Pumps	W-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 6,485	\$ 6,485	
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 10,000	\$ 31,562	\$ 31,562	
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 515,987	\$ 773,585	\$ 773,585	
NON:								
Starbrite Waterproofing Co. Inc.	NON	No	Waterproofing Labor	Yes	\$ 401,862	\$ 506,862	\$ 506,862	
					Tier III Grand Total	\$ 937,849	\$ 1,318,494	\$ 1,318,494
					MWL Tier III Total	\$ 535,987	\$ 811,632	\$ 811,632
					Non-MWL Tier III Total	\$ 401,862	\$ 506,862	\$ 506,862
					MWL % of Tier III	14%	11%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Schneider Electric	Contract:
Trade: IT/ Security	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 9/30/2024	Project End: Final

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	IT/ Security	\$ 1,506,700	\$ 1,992,368	\$ 1,992,368

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 9,000	\$ 9,000
Argent Associates	W	No	Material Vendor	Yes	\$ 154,000	\$ 156,925	\$ 156,925
Kane Communications	W	No	Electrician	Yes	\$ 431,414	\$ 459,989	\$ 459,989
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 595,414	\$ 625,914	\$ 625,914
MWL Tier III Total	\$ 595,414	\$ 625,914	\$ 625,914
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier III	40%	31%	31%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Spectrum Painting Corp	Project: Columbia Business School Below Grade
Trade:	Resinois Flooring	Contract:
Address:	5 N. Greenwich Rd. Amonk NY 10504	Telephone: 914-723-4800
As of Date:	9/30/2024	Project Start: 1/1/2018 Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Spectrum Painting Corp	NON	No	Resinois Flooring	\$ 511,944	\$ 684,106	\$ 684,106

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Centron Enterprises, LLC	M	No	Resinous Flooring	Yes	\$ 27,382	\$ 79,848	\$ 79,848
NON:							
Tier III Grand Total					\$ 27,382	\$ 79,848	\$ 79,848
MWL Tier III Total					\$ 27,382	\$ 79,848	\$ 79,848
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					5%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Turner Logistics	Contract:	
Trade:	MEP Pre-Purchase Equip	Telephone:	(201) 722-3800
Address:	3 Paragon Drive, Montvale NJ 07645	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics	NON	No	MEP Pre-Purchase Equip	\$ 3,392,505	\$ 3,610,773	\$ 3,610,773

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes, Inc.	W-ESD	No	Electrical	Yes	\$ 3,119,100	\$ 3,301,165	\$ 3,301,165
Tier III Grand Total					\$ 3,119,100	\$ 3,301,165	\$ 3,301,165
MWL Tier III Total					\$ 3,119,100	\$ 3,301,165	\$ 3,301,165
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					92%	91%	91%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

Header information including CM Name (Turner Construction Company), Company Name (Zwicker Electric), Trade (Electricians), Address (360 Park Ave South), As of Date (9/30/2024), Project (Columbia Business School Below Grade), Contract, Telephone (212-477-8400), Project Start (1/1/2018), and Project End (Final).

COMPANY (Tier II) table with columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row 1: Zwicker Electric, NON, No, Electricians, \$15,320,723, \$16,318,034, \$16,318,034.

SUBCONTRACTORS (Tier III) table with columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Includes rows for NB Electrical Enclosure Manufacturer, Benfield, Cassone Leasing Inc, Sunbelt Rentals, Turtle and Hughes, and Hailey Insulation.

Summary table showing Totals: Tier III Grand Total (\$1,125,000 / \$2,082,644 / \$2,082,644), MWL Tier III Total (\$1,125,000 / \$2,082,644 / \$2,082,644), Non-MWL Tier III Total (\$- / \$- / \$-), MWL % of Tier III (7% / 13% / 13%).

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	A&A Plumbing Corp	Contract:	
Trade:	Plumbing	Telephone:	718-458-0501
Address:	33-25 126th Place, Corona NY 11369	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
A&A Plumbing Corp	NON	No	Plumbing	\$ 220,000	\$ 238,290	\$ 226,760	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Ferguson	NON	No	Plumbing	Yes	\$ 6,742	\$ 6,742	\$ 6,742
F.W. Webb	NON	No	Plumbing	Yes	\$ 4,817	\$ 4,817	\$ 4,817
GA Fleet	NON	No	Plumbing	Yes	\$ 47,152	\$ 47,152	\$ 47,152
North shore plumbing Supply co	NON	No	Plumbing	Yes	\$ 30,228	\$ 30,228	\$ 30,228
Hydro Pure Choice	NON	No	Plumbing	Yes	\$ 3,476	\$ 3,476	\$ 3,476

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 92,415	\$ 92,415	\$ 92,415
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 92,415	\$ 92,415	\$ 92,415
MWL % of Tier III	0%	0%	0%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: Benco Inc. **Project:** Columbia Business School Below Grade

Trade: Fire Protection & Appliances **Contract:**

Address: 10 Madison Rd., Unit E Fairfield NJ 07004 **Telephone:**

As of Date: 9/30/2024 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Benco Inc.	W	No	Fire Protection & Appliances	\$ 102,002	\$ 99,602	\$ 97,151

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Allied	NON	No	Accessories	Yes	\$ 16,724	\$ 16,724	\$ 16,724
Appliance Connection	NON	No	Appliances	Yes	\$ 27,933	\$ 27,933	\$ 27,933
Bobrick	NON	No	Partitions	Yes	\$ 16,751	\$ 16,571	\$ 16,751
JL	NON	No	Fire Protection	Yes	\$ 2,340	\$ 2,340	\$ 2,340

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 63,748	\$ 63,568	\$ 63,748
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 63,748	\$ 63,568	\$ 63,748
MWL % of Tier III	0%	0%	0%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project: Columbia Business School Below Grade
Company Name:	Elite Industrial Services Inc.	Contract:
Trade:	Lockers / Shelving	Telephone: 631-968-2907
Address:	82 Allen Blvd Farmingdale NY 11735	
As of Date: 9/30/2024	Project Start: 1/1/2018	Project End: Final

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Elite Industrial Services Inc.	NON	No	Lockers / Shelving	\$ 150,318	\$ 150,318	\$ 150,318

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Hallowell	NON	No	Lockers / Shelving	Yes	\$ 75,192	\$ 75,192	\$ 75,192
Tier III Grand Total					\$ 75,192	\$ 75,192	\$ 75,192
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 75,192	\$ 75,192	\$ 75,192
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	The Finishes Group Corp.	Contract:	
Trade:	Painting	Telephone:	718-775-7600 Raffaele Pincione
Address:	56 Glen Avenue, Norwalk CT 06850	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
The Finishes Group Corp.	NON	No	Painting	\$ 107,000	\$ 117,141	\$ 115,311	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Sherwin Williams	NON	No	Material Supplier	Yes	\$ 1,007	\$ 9,723	\$ 9,723
HILTI	NON	No	Material Supplier	Yes	\$ -	\$ 1,173	\$ 1,173

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,007	\$ 10,896	\$ 10,896
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 1,007	\$ 10,896	\$ 10,896
MWL % of Tier II	0%	0%	0%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	JMC Floor Covering, Inc.	Contract:	
Trade:	Floor / Carpentry	Telephone:	718-507-6397
Address:	6600 Queens Midtown Expwy # 308, Maspeth, NY 11378	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
JMC Floor Covering, Inc	NON	No	Floor / Carpentry	\$ 128,000	\$ 134,900	\$ 133,551

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Apollo	NON	No	Floor / Carpentry	Yes	\$ 1,711	\$ 1,711	\$ 1,711
Forbo	NON	No	Floor / Carpentry	Yes	\$ 24,152	\$ 24,152	\$ 24,152
Michael Halebian	NON	No	Floor / Carpentry	Yes	\$ 8,153	\$ 8,153	\$ 8,153
Shaw	NON	No	Floor / Carpentry	Yes	\$ 48,009	\$ 48,009	\$ 48,009
Stanley Stephens	NON	No	Floor / Carpentry	Yes	\$ 286	\$ 286	\$ 286
Tier III Grand Total					\$ 82,311	\$ 82,311	\$ 82,311
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 82,311	\$ 82,311	\$ 82,311
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	
Company Name:	The Marble Factory	Project: Columbia Business School Below Grade
Trade:	Tile	Contract:
Address:	800 Magnolia Ave. Elizabeth NJ 07201	Telephone: 908-868-5407
As of Date:	9/30/2024	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
The Marble Factory	NON	No	Tile	\$ 80,000	\$ 88,026	\$ 87,146

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Prospec LLC	W	No	Schluter, setting materials	Yes	\$ 11,632	\$ 14,502	\$ 14,502
NON:							
GST	NON	No	Tiles, saddles, grout	Yes	\$ 42,663	\$ 46,987	\$ 46,987
Tier III Grand Total					\$ 54,295	\$ 61,489	\$ 61,489
MWL Tier III Total					\$ 11,632	\$ 14,502	\$ 14,502
Non-MWL Tier III Total					\$ 42,663	\$ 46,987	\$ 46,987
MWL % of Tier III					15%	16%	17%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	Midnight Express Mechanical Corp.	Contract:	
Trade:	Sprinklers	Telephone:	845-825-2300
Address:	84-14 Pikkin Ave Ozone Park NY	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Midnight Express Mechanical Corp.	NON	No	Sprinklers	\$ 81,000	\$ 165,959	\$ 160,882

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Long Island Pipe Supply	NON	No	Material Supplier	Yes	\$ 9,420	\$ 9,420	\$ 9,420
Ferguson Enterprises	NON	No	Fabricated Material Supplier	Yes	\$ 39,411	\$ 39,411	\$ 39,411
Tier III Grand Total					\$ 48,831	\$ 48,831	\$ 48,831
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 48,831	\$ 48,831	\$ 48,831
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	R. Gunzer, Inc. dba Gunzer Electric	Contract:	
Trade:	Electrical Contractor	Telephone:	718 3922219
Address:	38-36 Cresent St, LIC NY 11101	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
R. Gunzer, Inc. dba Gunzer Electric	NON	No	Electrical Contractor	\$ 680,000	\$ 730,841	\$ 705,116

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
ACE Hardware	NON	No	Material Supplier	Yes	\$ 543	\$ 543	\$ 543
Ace Wire & Cable Co, Inc	NON	No	Material Supplier	Yes	\$ 1,095	\$ 2,586	\$ 2,586
ADI	NON	No	Material Supplier	Yes	\$ 4,227	\$ 4,227	\$ 2,460
Atlas Switch	NON	No	Materials Supplier	Yes	\$ 360	\$ 3,860	\$ 3,860
Bryant Tool & Supply	NON	No	Tool Supplier	Yes	\$ 871	\$ 871	\$ 871
G&G Electrical Supply Co., Inc.	NON	No	Electrical Material Supplier	Yes	\$ 18,887	\$ 212,116	\$ 169,800
Graybar	NON	No	Materials Supplier	Yes	\$ 29,488	\$ 47,284	\$ 47,284
HILTI	NON	No	Tool Supplier	Yes	\$ 1,977	\$ 2,342	\$ 2,342
Safeway Fire & Protection Company	NON	No	Fire Alarm Vendor	Yes	\$ 58,777	\$ 62,927	\$ 62,927
Sunbelt Rentals, Inc.	NON	No	Rental Agency	Yes	\$ 1,030	\$ 1,030	\$ 1,030
US Diamond	NON	No	Ground Penetrating Radar	Yes	\$ 2,375	\$ 8,586	\$ 8,586
Zoro Tools Inc.	NON	No	Tool Supplier	Yes	\$ 754	\$ 754	\$ 754

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 120,384	\$ 347,126	\$ 303,043
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 120,384	\$ 347,126	\$ 303,043
MWL % of Tier III	0%	0%	0%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	Robe Interiors Inc.	Contract:	
Trade:	Architectural Woodwork	Telephone:	917 471 9009
Address:	605 East 132nd Street Bronx NY 10454	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s	
Robe Interiors Inc.	L	No	Architectural Woodwork	\$ 105,000	\$ 123,998	\$ 122,758	

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Atlantic Plywood Corp	NON	No	Architectural Woodwork	Yes	\$ 2,000	\$ 8,500	\$ 8,500
Le Nobel Lumber	NON	No	Architectural Woodwork	Yes	\$ 2,000	\$ 3,000	\$ 2,600
LGHAUSYS AMERICA INC	NON	No	Architectural Woodwork	Yes	\$ 6,500	\$ 9,000	\$ 9,000
Roberts Plywood	NON	No	Architectural Woodwork	Yes	\$ 1,000	\$ 3,000	\$ 3,000
Tier III Grand Total					\$ 11,500	\$ 23,500	\$ 23,100
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 11,500	\$ 23,500	\$ 23,100
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project:	Columbia Business School Below Grade
Company Name:	Stonhard, Division of StoneCor Group Inc	Contract:	
Trade:	Epoxy Flooring	Telephone:	800-854-0310
Address:	7 Esterbrook Lane, Cherry Hill, NJ 08003	Project Start:	1/1/2018
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Stonhard, Division of StoneCor Group Inc	W	No	Epoxy Flooring	\$ 311,200	\$ 325,860	\$ 322,601

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Reliance Floor, Inc.	NON	No	Epoxy Flooring Installer	Yes	\$ 40,500	\$ 80,000	\$ 80,000

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 40,500	\$ 80,000	\$ 80,000
	MWL Tier III Total	\$ -	\$ -	\$ -
	Non-MWL Tier III Total	\$ 40,500	\$ 80,000	\$ 80,000
	MWL % of Tier III	0%	0%	0%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	RP Brennan General Contractor & Builders, Inc.	Project: Columbia Business School Below Grade
Company Name:	Uncertain Inc.	Contract:
Trade:	Glazing	Telephone:
Address:	445 Park Avenue, New York NY 10022	Project Start: 1/1/2018
As of Date:	9/30/2024	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
Uncertain Inc.	NON	No	Glazing	\$ 16,500	\$ 18,090	\$ 17,185

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (Incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Skyland Glass Corp	NON	No	Glazing	Yes	\$ 1,436	\$ 1,436	\$ 1,436
General Glass International	NON	No	Glazing	Yes	\$ 486	\$ 486	\$ 486

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,922	\$ 1,922	\$ 1,922
MWL Tier III Total	\$ -	\$ -	\$ -
Non-MWL Tier III Total	\$ 1,922	\$ 1,922	\$ 1,922
MWL % of Tier III	0%	0%	0%

Date: 9/30/2024

GC/CM: Turner Construction Company
 Date Range: 8/1/2008 - 9/30/2024
 As of: 11/5/2024

**Columbia Business School
 SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor	Workforce Participation								Total Hours			Headcount												
		M	W	L	MW	ML	WL	MWL	Hrs	%	Hrs	%	Hrs	Total MWL	Non-MWL	Total									
Tier I (Direct)	Turner Construction Company Construction Management	88,392	60%	329	0%	64	0%	6,854	5%	6,647	5%	94	0%	13,741	9%	116,119	79%	31,125	21%	147,244	159	72%	62	28%	221
	EG Munoz Construction LLC Construction Management	6,918	99%	0	0%	0	0%	0	0%	93	1%	0	0%	0	0%	7,011	100%	0	0%	7,011	26	100%	0	0%	26
	RP Brennan Construction Management	1,260	37%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,260	37%	2,134	63%	3,394	3	43%	4	57%	7
	Talisen Construction Corporation Construction Management	1,492	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,492	47%	1,702	53%	3,194	9	50%	9	50%	18
Tier II	Almar Plumbing Plumbing	24,989	28%	785	1%	0	0%	8,275	9%	2,560	3%	0	0%	0	0%	36,609	41%	53,232	59%	89,841	35	34%	67	66%	102
	Cives Steel Company Structural Steel	30,230	23%	0	0%	0	0%	0	0%	161	0%	0	0%	0	0%	30,391	23%	102,097	77%	132,488	49	30%	116	70%	165
	Island International Enterprises SOPP	16,971	80%	0	0%	172	1%	0	0%	767	4%	0	0%	0	0%	17,910	85%	3,177	15%	21,087	39	75%	13	25%	52
	Roger & Sons Concrete	58,319	41%	26	0%	52	0%	121	0%	2,425	2%	0	0%	866	1%	61,808	43%	80,899	57%	142,707	210	43%	280	57%	490
	Safway Atlantic Hoisting & Public Protection	8,309	53%	0	0%	0	0%	0	0%	265	2%	0	0%	0	0%	8,574	55%	6,987	45%	15,561	94	52%	87	48%	181
	Zwicker Electric Company Electrical	21,371	18%	0	0%	0	0%	0	0%	2,887	2%	0	0%	0	0%	24,258	20%	96,756	80%	121,013	39	30%	89	70%	128
	First Women's Fire Systems Fire Protection	3,784	12%	534	2%	0	0%	732	2%	933	3%	0	0%	0	0%	5,983	19%	24,879	81%	30,862	10	53%	9	47%	19
	United Structural Works Misc. Metals	11,187	32%	0	0%	668	2%	0	0%	0	0%	0	0%	0	0%	11,855	34%	23,163	66%	35,018	36	46%	43	54%	79
	Wolkow Braker Roofing & Waterproofing	26,801	63%	0	0%	3	0%	0	0%	0	0%	0	0%	0	0%	26,804	63%	16,014	37%	42,818	31	42%	43	58%	74
	F.W. Sims HVAC AG Piping	15,987	14%	712	1%	8	0%	0	0%	0	0%	0	0%	0	0%	16,707	14%	101,367	86%	118,073	19	16%	101	84%	120
	PJP Installers Inc HVAC Site 7 Airside	3,488	88%	0	0%	0	0%	0	0%	469	12%	0	0%	0	0%	3,956	100%	4	0%	3,960	49	98%	1	2%	50
	Post Road Iron Works Overhead Doors	1,038	31%	135	4%	0	0%	0	0%	0	0%	0	0%	0	0%	1,173	35%	2,132	65%	3,305	9	33%	18	67%	27
	Rad & D'Aprile Masonry	22,341	53%	0	0%	0	0%	0	0%	72	0%	0	0%	0	0%	22,413	53%	19,898	47%	42,311	50	54%	43	46%	93
	Heritage Mechanical HVAC	31,556	56%	0	0%	0	0%	414	1%	79	0%	0	0%	0	0%	32,049	57%	24,075	43%	56,123	69	69%	31	31%	100
	Allran Electric Fire Alarm	16,486	27%	1,886	3%	712	1%	1,603	3%	412	1%	0	0%	1,989	3%	23,088	38%	37,768	62%	60,855	38	37%	65	63%	103
	PJ Mechanical HVAC	26,061	67%	0	0%	0	0%	305	1%	40	0%	0	0%	0	0%	26,405	68%	12,306	32%	38,711	50	53%	44	47%	94
	Curtis Partition Drywall	101,008	61%	3,417	2%	1,278	1%	3,566	2%	1,924	1%	968	1%	0	0%	112,160	68%	53,717	32%	165,876	129	66%	66	34%	195
	Concrete Industries Early Sitework	115	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	115	18%	523	82%	638	2	18%	9	82%	11
	Bamco, Inc. Metal Wall Panels	3,683	17%	0	0%	0	0%	0	0%	981	4%	0	0%	0	0%	4,663	21%	17,642	79%	22,305	16	31%	35	69%	51
	Champion Metal & Glass Ornamental Metals	9,768	54%	13	0%	0	0%	1,016	6%	0	0%	0	0%	0	0%	10,797	59%	7,425	41%	18,222	24	57%	18	43%	42
	Egg Electric Inc. Electrical	45,771	37%	1,995	2%	1,042	1%	4,107	3%	1,970	2%	1,056	1%	0	0%	55,941	45%	69,337	55%	125,277	57	46%	67	54%	124
	Transeil Elevator, Inc. Elevator	12,879	47%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	12,879	47%	14,454	53%	27,333	13	29%	32	71%	45
	Spectrum Painting Resinous Flooring	13,314	63%	0	0%	0	0%	0	0%	2,390	11%	0	0%	0	0%	15,704	75%	5,295	25%	20,999	51	80%	13	20%	64
	Mamais Construction Construction	8,409	60%	0	0%	0	0%	0	0%	3,664	26%	0	0%	7	0%	12,080	86%	1,977	14%	14,056	50	89%	6	11%	56
	Woodworks Construction Woodwork	1,917	19%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	1,925	20%	7,940	80%	9,865	9	35%	17	65%	26
	Schneider Electric Electrical	5,653	43%	2,636	20%	4	0%	0	0%	0	0%	0	0%	0	0%	8,293	63%	4,791	37%	13,084	9	27%	24	73%	33
	Unity Electric Electrical	29,291	34%	232	0%	789	1%	4,687	6%	2,549	3%	16	0%	629	1%	38,193	45%	46,923	55%	85,116	44	38%	72	62%	116
	Jacobson & Company, Inc. Security	31,112	31%	1,395	1%	0	0%	2,257	2%	1,867	2%	0	0%	0	0%	36,631	36%	63,788	64%	100,419	67	43%	88	57%	155
	JEM Architecturals Architects	10,954	24%	344	1%	2,190	5%	0	0%	1,129	2%	0	0%	0	0%	14,617	32%	30,860	68%	45,477	20	44%	25	56%	45
Garcia Marble & Tile Stone Masons	3,810	38%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,810	38%	6,135	62%	9,945	10	56%	8	44%	18	
Sherland & Farrington Stone Masons	2,273	18%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,273	18%	10,195	82%	12,468	12	33%	24	67%	36	

Platinum Maintenance Services Maintenance	7,046	55%	0	0%	0	0%	0	0%	0	0%	0	0%	7,046	55%	5,811	45%	12,857	19	51%	18	49%	37
Hi Tech Data Floors Flooring	1,153	12%	0	0%	0	0%	40	0%	0	0%	0	0%	1,192	12%	8,537	88%	9,729	5	28%	13	72%	18
Scanga Woodworking Corp Flooring	4,903	58%	0	0%	0	0%	0	0%	0	0%	0	0%	4,903	58%	3,595	42%	8,498	9	38%	15	63%	24
HB Communications Communications	1,399	22%	0	0%	0	0%	0	0%	0	0%	0	0%	1,399	22%	5,089	78%	6,488	1	13%	7	88%	8
Almar Plumbing and Heating Corporation Plumbing	856	36%	0	0%	0	0%	256	11%	72	3%	0	0%	1,184	50%	1,184	50%	2,368	0	0%	0	0%	0
Furniture Consultants Furniture	13,319	72%	0	0%	0	0%	0	0%	312	2%	0	0%	13,631	74%	4,864	26%	18,495	31	72%	12	28%	43
County Cleaners Corporation Cleaning	1,071	74%	0	0%	80	6%	238	16%	62	4%	0	0%	1,451	100%	0	0%	1,451	17	100%	0	0%	17
Crown Sign Systems Signage	1,123	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,123	100%	0	0%	1,123	11	100%	0	0%	11
Regal Cleaning Corp Cleaning	4,015	73%	0	0%	0	0%	1,093	20%	273	5%	0	0%	5,518	100%	0	0%	5,518	58	0%	0	0%	58
E&R Heating and Cooling LLC HVAC	176	47%	0	0%	112	30%	0	0%	0	0%	0	0%	288	77%	84	23%	372	4	67%	2	33%	6
EGM Electric NYC Electrical	3,374	90%	0	0%	0	0%	0	0%	128	3%	0	0%	3,502	94%	238	6%	3,740	12	92%	1	8%	13
EGM Plumbing NYC, LLC Plumbing	1,826	100%	0	0%	0	0%	0	0%	0	0%	0	0%	1,826	100%	0	0%	1,826	8	100%	0	0%	8
Metropolitan Construction Systems Inc Waterproofing	73	63%	0	0%	0	0%	0	0%	0	0%	0	0%	73	63%	43	37%	116	2	50%	2	50%	4
EC Framing Drywall	1,408	52%	0	0%	0	0%	16	1%	1,128	42%	0	0%	2,552	94%	152	6%	2,704	14	88%	2	13%	16
Gunzer Electric Electrical	2,399	50%	0	0%	0	0%	0	0%	641	13%	0	0%	3,040	63%	1,790	37%	4,830	15	63%	9	38%	24
M & J Mechanical Mechanical / HVAC	540	85%	0	0%	0	0%	0	0%	56	9%	0	0%	596	93%	42	7%	638	18	90%	2	10%	20
Midnight Express Sprinklers	560	52%	0	0%	0	0%	0	0%	0	0%	0	0%	560	52%	520	48%	1,080	6	67%	3	33%	9
NJ Boom & Erectors Misc. Steel	285	93%	0	0%	0	0%	0	0%	22	7%	0	0%	307	100%	0	0%	307	22	100%	0	0%	22
Robe Interiors Architectural Woodwork	488	29%	0	0%	326	19%	0	0%	476	28%	0	0%	1,290	77%	392	23%	1,682	3	75%	1	25%	4
AA Plumbing Plumbing	0	0%	0	0%	80	45%	0	0%	0	0%	0	0%	80	45%	96	55%	176	2	50%	2	50%	4
Benco Appliances/Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	34	100%	34	0	0%	2	100%	2
Calie 2 Enterprises Concrete / Masonry	1,588	94%	0	0%	0	0%	0	0%	0	0%	0	0%	1,588	94%	96	6%	1,684	10	91%	1	9%	11
JMC Floor Covering, Inc. Carpentry/Flooring	40	19%	0	0%	0	0%	0	0%	24	11%	0	0%	64	30%	146	70%	210	3	43%	4	57%	7
The Finishes Group Corp Painting	1,152	73%	0	0%	0	0%	0	0%	0	0%	0	0%	1,152	73%	421	27%	1,573	6	75%	2	25%	8
The Marble Factory, Inc Tile	240	48%	0	0%	0	0%	0	0%	0	0%	0	0%	240	48%	260	52%	500	4	50%	4	50%	8
Stonhard Epoxy Flooring	571	100%	0	0%	0	0%	0	0%	0	0%	0	0%	571	100%	0	0%	571	17	100%	0	0%	17
Total Hours	746,534		14,439		7,580		35,578		37,483		2,133		861,113		1,014,106		1,875,219	1,834		1,731		3,565
Overall % of Total	40%		1%		0%		2%		2%		0%		46%		54%		100%	51%		49%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Allran Electric	6/26/2019	5/25/2022
Almar Plumbing	6/19/2018	6/21/2022
Bamco, Inc.	8/18/2019	7/25/2021
Champion Metal & Glass	9/4/2019	6/29/2022
Cives Steel Company	11/25/2018	3/28/2021
Concrete Industries	4/16/2019	12/31/2020
Curtis Partition	5/12/2019	3/13/2022
Egg Electric Inc.	10/2/2019	4/6/2022
F.W. Sims	3/5/2019	4/18/2022
First Women's Fire Systems	12/25/2018	11/2/2021
Garcia Marble & Tile	9/2/2020	4/9/2022
HB Communications	1/1/2018	2/27/2022
Heritage Mechanical	6/5/2019	5/4/2022
Hi Tech Data Floors	1/3/2021	3/28/2022
Island International Enterprises	12/25/2018	6/15/2021
Jacobson & Company, Inc.	11/5/2019	9/16/2022
JEM Architecturals	7/7/2020	9/19/2022
Mamais Construction	10/20/2019	3/29/2022
PJ Mechanical	5/8/2019	3/29/2022
PJP Installers Inc	3/17/2019	3/12/2022

Contractor	Start	End
Platinum Maintenance Services	9/5/2020	9/13/2022
Post Road Iron Works	6/8/2019	10/22/2020
Rad & D'Aprile	4/9/2019	2/27/2022
Roger & Sons	10/16/2018	12/13/2021
Safway Atlantic	10/17/2018	4/13/2022
Scanga Woodworking Corp	4/3/2021	3/29/2022
Schneider Electric	5/3/2020	9/19/2022
Sherland & Farrington	9/13/2020	4/22/2022
Spectrum Painting	9/9/2019	5/17/2022
Transeal Elevator, Inc.	12/1/2019	9/19/2022
Turner Construction Company	4/20/2019	5/17/2022
United Structural Works	1/6/2019	4/22/2022
Unity Electric	1/1/2020	9/16/2022
Wolkov Braker	2/27/2019	5/16/2022
Woodworks Construction	3/9/2021	4/22/2022
Zwicker Electric Company	12/26/2018	3/12/2022
Furniture Consulting	1/1/2021	9/13/2022
County Cleaners Corporation	10/1/2021	4/22/2022
Crown Sign Systems	1/1/2022	9/16/2022
Regal Cleaning Corp	1/1/2022	4/22/2022

Contractor	Start	End
E&R Heating and Cooling LLC	12/13/2022	6/13/2023
EGM Electric NYC	12/13/2022	6/13/2023
EGM Plumbing NYC, LLC	11/30/2022	6/13/2023
Metropolitan Construction Systems Inc	3/27/2023	3/27/2023
EC Framing	10/8/2023	2/25/2024
Gunzer Electric	10/4/2023	2/28/2024
M & J Mechanical	11/5/2023	3/24/2024
Midnight Express	10/6/2023	3/15/2024
NJ Boom & Erectors	9/29/2023	1/19/2024
Robe Interiors	9/15/2023	1/12/2024
AA Plumbing	10/26/2023	12/28/2023
Benco	12/29/2023	12/29/2023
Calie 2 Enterprises	10/8/2023	1/21/2024
JMC Floor Covering, Inc.	12/1/2023	1/19/2024
The Finishes Group Corp	11/17/2023	1/20/2024
The Marble Factory, Inc	11/29/2023	11/29/2023

Stone Masons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Sherland & Farrington Stone Masons	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Platinum Maintenance Services Maintenance	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Hi Tech Data Floors Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Scanga Woodworking Corp Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
HB Communications Communications	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Almar Plumbing and Heating Cor Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Furniture Consultants Furniture	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
County Cleaners Corporation Cleaning	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Regal Cleaning Corp Cleaning	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
E&R Heating and Cooling LLC HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EGM Electric NYC Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EGM Plumbing NYC, LLC Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Metropolitan Construction System Waterproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
EC Framing Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Gunzer Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
M & J Mechanical Mechanical / HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Midnight Express Sprinklers	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
NJ Boom & Erectors Misc. Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Robe Interiors Architectural Woodwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
AA Plumbing Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Benco Appliances/Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Calie 2 Enterprises Concrete / Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
JMC Floor Covering, Inc. Carpentry/Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
The Finishes Group Corp Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
The Marble Factory, Inc Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Stonhard Epoxy Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours	0		0		0		0		0		0		0		0	
Overall % of Total	0%		0%		0%		0%		0%		0%		0%		0%	

0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Open Space Large Square

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Open Space Large Square
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	9/30/2024	Project Start:	1/1/2021
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 302,653

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Green Girl Printing	W	No	Printing	Yes	\$ 25	\$ 14,025	\$ 8,864
Zaman Construction Corp	M	No	Construction	Yes	\$ 32,545	\$ 66,265	\$ 66,263
NON:							
ICON Media U.S. Limited	NON	No	Signage/Print	Yes	\$ 16,150	\$ 227,526	\$ 227,526

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 48,720	\$ 307,816	\$ 302,653
MWL Direct Spend Total	\$ 32,570	\$ 80,290	\$ 75,127
Non-MWL Direct Spend Total	\$ 16,150	\$ 227,526	\$ 227,526
MWL % of Total	67%	26%	25%

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Open Space Large Square
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 9/30/2024	Project Start: 1/1/2021
	Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Kelco Costruction Inc.	NON	No	General Contractor	Yes	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590
Direct Spend Grand Total					\$ 17,355,290	\$ 23,079,212	\$ 23,137,590
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 17,355,290	\$ 23,079,212	\$ 23,137,590
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Kelco Construction Inc.	Project: Open Space Large Square
Trade: General Contractor	Contract:
Address: 22 Newton Place Hauppauge NY 11788	Telephone: (831) 462-2952
As of Date: 9/30/2024	Project Start: 1/1/2021 Project End: Final

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Kelco Construction Inc.	NON	No	General Contractor	\$ 17,355,290	\$ 23,079,212	\$ 23,137,590

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
MWL:							
Brunkner Lumber	L	No	Lumber Supplier	Yes	\$ -	\$ 20,376	\$ 20,376
Cardella Trucking	W-ESD	No	Waste management	Yes	\$ 3,113	\$ 64,891	\$ 64,891
Casa Redmix Concrete Corp.	L	No	Concrete Supplier	Yes	\$ 213,000	\$ 277,689	\$ 277,689
CFS Steel Company	L	No	Rebar Vendor	Yes	\$ 183,000	\$ 82,942	\$ 82,942
Crown Signs	W	No	Site Signage	Yes	\$ -	\$ 19,957	\$ 19,957
Double Nickel	W-ESD	No	62 Yes	\$ 75,000	\$ 98,540	\$ 98,540	
Glenwood Masonry	W	No	Masonry Supplier	Yes	\$ 2,225	\$ 3,337	\$ 3,336
Our Rental Pumps	W-ESD	No	Equipment Rental	Yes	\$ 50,000	\$ 7,271	\$ 7,271
Johnson Security	MW-ESD	No	Site Security	Yes	\$ 336,858	\$ 331,983	\$ 331,983
Mirmax Engineering	M	No	Surveying	Yes	\$ 50,000	\$ 97,655	\$ 97,655
Park Ave Building Supply	M-ESD	No	Construction Material Supplier	Yes	\$ 15,113	\$ 29,725	\$ 29,725
Pestrol	MW-ESD	No	Vector Control	Yes	\$ -	\$ 4,500	\$ 4,500
Petoscan Ltd.	W-ESD	No	Fule Provider	Yes	\$ -	\$ 17,367	\$ 17,367
Power Connect Electrical Corp.	W	No	Electrical, Technology, Security	Yes	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542
Yaboo Fence	W	No	Fencing	Yes	\$ 139,003	\$ 144,430	\$ 144,430
NON:							
Call Ahead	NON	No	Temporary Sanitary Facilities	Yes	\$ 8,497	\$ 8,592	\$ 8,592
Central Irrigation	NON	No	Irrigation Supplies/Equipment	Yes	\$ 52,321	\$ 59,019	\$ 59,019
Cerco	NON	No	Temporary Office Trailer	Yes	\$ 5,411	\$ 5,411	\$ 5,411
City & County Paving	NON	No	Paving	Yes	\$ 301,645	\$ 301,645	\$ 301,645
Classic Stone	NON	No	Stone Supplier	Yes	\$ 406,787	\$ 456,916	\$ 456,916
Colarusso	NON	No	Trucking - Soil/Fill	Yes	\$ 21,834	\$ 21,834	\$ 21,834
Colony Hardware	NON	No	Tool/Equipment Supplier	Yes	\$ 5,395	\$ 5,395	\$ 5,395
Country Gardens Nursery	NON	No	Planting Supply	Yes	\$ 11,265	\$ 11,265	\$ 11,265
Cox Trucking	NON	No	Trucking - Soil/Fill	Yes	\$ 34,379	\$ 34,379	\$ 34,379
Deer Root	NON	No	Material Supplier	Yes	\$ 51,521	\$ 51,521	\$ 51,521
El Hannon Wholesale Nursery	NON	No	Tree Supplier	Yes	\$ -	\$ 107,742	\$ 107,742
Ericsons	NON	No	Drain Supplier	Yes	\$ 476,641	\$ 658,294	\$ 658,294
Evergreen Recycling	NON	No	Fill Material Supplier	Yes	\$ 89,710	\$ 105,301	\$ 105,301
Fountaintech	NON	No	Fountain Installer	Yes	\$ 656,842	\$ 709,952	\$ 709,952
Fresh Meadows	NON	No	Plumbing	Yes	\$ -	\$ 47,564	\$ 47,564
Geocomp	NON	No	Noise Testing	Yes	\$ 14,700	\$ 16,500	\$ 16,500
Granger	NON	No	Construction Material Supplier	Yes	\$ 583	\$ 583	\$ 583
GreenPro Materials	NON	No	Construction Material Supplier	Yes	\$ -	\$ 13,159	\$ 13,159
Haika Nurseries	NON	No	Tree Supplier	Yes	\$ -	\$ 37,755	\$ 37,755
Hanover Architectural Products	NON	No	Stone Supplier	Yes	\$ -	\$ 306,002	\$ 306,002
HEPCO	NON	No	Stone Supplier	Yes	\$ 14,690	\$ 14,690	\$ 14,690
Impact Concrete	NON	No	Engineering	Yes	\$ 2,100	\$ 2,100	\$ 2,100
Industrial Threaded Products	NON	No	Construction Material Supplier	Yes	\$ 7,467	\$ 7,467	\$ 7,467
Island Building Supplies	NON	No	Construction Material Supplier	Yes	\$ 13,404	\$ 13,404	\$ 13,404
Kaufman Iron Works	NON	No	Ornamental Metal Fabricator	Yes	\$ 83,520	\$ 83,520	\$ 83,520
Landscape Forms	NON	No	Material Supplier	Yes	\$ 844,205	\$ 1,488,005	\$ 1,488,005
Milrose Consultants	NON	No	Expeditor	Yes	\$ 76,260	\$ 116,390	\$ 116,390
New York Concrete Washout	NON	No	Concrete Washout Supplier	Yes	\$ 10,699	\$ 10,699	\$ 10,699
North Fork Boutique	NON	No	Planting Supply	Yes	\$ 29,320	\$ 29,320	\$ 29,320
Omni Rebar, Inc.	NON	No	Rebar Detailer	Yes	\$ 2,510	\$ 2,510	\$ 2,510
Onsite Innovations	NON	No	Medic	Yes	\$ 10,108	\$ 10,108	\$ 10,108
Phase I Group	NON	No	Plumbing	Yes	\$ 170,526	\$ 170,526	\$ 170,526
Power Pak Civil & Safety LLC	NON	No	Construction Material Supplier	Yes	\$ 6,649	\$ 6,649	\$ 6,649
Romex	NON	No	Material Supplier	Yes	\$ 27,010	\$ 27,010	\$ 27,010
Sanico USA Corp	NON	No	Temperature Scanning Equip	Yes	\$ 6,279	\$ 6,279	\$ 6,279
Shelter Enterprises	NON	No	Material Supplier	Yes	\$ 36,401	\$ 36,401	\$ 36,401
Siegel	NON	No	Material Supplier	Yes	\$ 628	\$ 628	\$ 628
Site One Landscaping	NON	No	Material Supplier	Yes	\$ 2,820	\$ 3,192	\$ 3,192
Sonco	NON	No	Fence Supplier	Yes	\$ 4,015	\$ 4,015	\$ 4,015
South Brunswick Recycling Materials,	NON	No	Soil Supplier	Yes	\$ 30,500	\$ 30,500	\$ 30,500
Triboro Contractors	NON	No	Construction Material Supplier	Yes	\$ 394	\$ 394	\$ 394
Trinity Highway Rentals	NON	No	Yards/Fence Rental	Yes	\$ 25,283	\$ 25,283	\$ 25,283
White Cap LP	NON	No	Building Materials	Yes	\$ 159,597	\$ 160,164	\$ 160,164
Walkow Braker	NON	No	Waterproofing	Yes	\$ 246,000	\$ 271,835	\$ 271,835
Wundercover	NON	No	Material Supplier	Yes	\$ 79,130	\$ 79,130	\$ 79,130
Zinco	NON	No	Material Supplier	Yes	\$ 159,367	\$ 159,367	\$ 159,367
				Tier II Grand Total	\$ 7,938,725	\$ 10,061,619	\$ 10,061,618
				MWL Tier II Total	\$ 3,752,312	\$ 4,343,205	\$ 4,343,204
				Non-MWL Tier II Total	\$ 4,186,413	\$ 5,718,414	\$ 5,718,414
				MWL % of Tier II	22%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 9/30/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Kelco Construction Inc.	Project:	Open Space Large Square
Company Name:	Power Connect Enelctri Corp	Contract:	
Trade:	Electrical Subcontractor	Telephone:	646-768-8428
Address:	1475 E 222 Street, Suite #1008 Bronx NY 10469	Project Start:	1/1/2021
As of Date:	9/30/2024	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Power Connect Enelctri Corp	W	No	Electrical Subcontractor	\$ 2,685,000	\$ 3,142,542	\$ 3,142,542

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Naber Electric	NON	No		62	\$ 1,156,000	\$ 1,461,377	\$ 1,461,377

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>		Tier III Grand Total	\$ 1,156,000	\$ 1,461,377	\$ 1,461,377
		MWL Tier III Total	\$ -	\$ -	\$ -
		Non-MWL Tier III Total	\$ 1,156,000	\$ 1,461,377	\$ 1,461,377
		MWL % of Tier III	0%		

Date: 9/30/2024

GC/CM:	Kelco Construction
Date Range:	8/1/2008 - 9/30/2024
As of :	45601

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M		W		L		MW		ML		WL		MWL		Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	% ¹	Non-MWL	% ¹	Total
Tier I (Direct)	Kelco Construction Inc General Contractor	23,749	94%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	23,749	94%	1,536	6%	25,284	67	93%	5	7%	72
Tier II	Johnson Security	5,359	57%	1,307	14%	16	0%	2,182	23%	176	2%	0	0%	320	3%	9,359	100%	15	0%	9,374	47	96%	2	4%	49
	Power Connect Electric	1,142	42%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,142	42%	1,563	58%	2,705	5	63%	3	38%	8
	Wolkow Breaker	1,075	55%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,075	55%	879	45%	1,954	12	48%	13	52%	25
Total Hours		31,324		1,307		16		2,182		176		0		320		35,325		3,992		39,317	131		23		154
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		100%	0%		0%		100%

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Kelco Construction Inc	6/27/2020	In Progress
Johnson Security	6/27/2020	In Progress
Power Connect Electric	6/27/2020	In Progress
Wolkow Breaker	6/27/2020	In Progress

GC/CM:	Kelco Construction
Date Range:	7/1/2024 - 9/30/2024
As of :	45601

Open Space Large Square SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount				
		M		W		L		MW		ML		WL		MWL		Total MWL	Non-MWL		Total Hours	Total MWL		Non-MWL	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Kelco Construction Inc General Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Wolkow Breaker	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Power Connect Electric	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
		0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 9/30/2024
As of:	45601

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor													Total MWL			Non-MWL			Total Hours			Headcount		
		M		W		L		MW		ML		WL		MWL		Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	% ¹	Non-MWL	% ¹	Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease Construction Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	134	43%	181	57%	315
Tier II	Johnson Security Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	299	97%	10	3%	309
	Eddington Security Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	600		192		792
Overall % of Total		52%		####		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	2/2/2019
Eddington Security Inc	2/4/2010	11/30/2016
Lend Lease	7/11/2010	2/6/2018

GC/CM:	Lend Lease
Date Range:	7/1/2024 - 9/30/2024
As of:	45601

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		#####		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount